



Anchorage School District

Educating All Students for Success in Life

Purchasing Department, 4919 Van Buren Street, Anchorage, AK 99517-3137

INVITATION TO BID

THIS IS NOT AN ORDER

Show the following on the outside of the sealed bid envelope:

**ITB 2027-504 Supplemental Snow
Plowing Services Term Contract**

DATE ISSUED:
July 21, 2026

DUE: **Prior to 10:00 a.m., Local Time**
DATE: **August 5, 2026**

The Anchorage School District (referred to as the “District”) invites sealed bids from qualified vendors to provide Supplemental Snow Plowing Services Term Contract, in accordance with the following documents that are a part of this ITB 2027-504:

Section	Title	Pages
Cover Page	Invitation to Bid	Consisting of 2 pages
Section I	Instructions to Bidders	Consisting of 7 pages
Section II	Additional Provisions	Consisting of 4 pages
Section III	Scope of Work	Consisting of 4 pages
Attachment A	Signature Page	Consisting of 1 page
Attachment B	Bidder's Checklist	Consisting of 1 page
Attachment C	Specifications/Bid Form	Consisting of 1 page
Attachment D	Equipment List	Consisting of 1 page
Exhibit 1	Sex Offender/Child Kidnapper Registry Certification	Consisting of 3 pages
Exhibit 2	School List by Zone with Acreage	Consisting of 2 pages
Exhibit 3	School Satellite Maps-Bartlett Zone	Consisting of 15 pages
Exhibit 4	School Satellite Maps-Diamond Zone	Consisting of 12 pages
Exhibit 5	School Satellite Maps-Eagle River Zone	Consisting of 11 pages
Exhibit 6	School Satellite Maps-East Zone	Consisting of 15 pages
Exhibit 7	School Satellite Maps-Service Zone	Consisting of 10 pages
Exhibit 8	School Satellite Maps-South Zone	Consisting of 7 pages
Exhibit 9	School Satellite Maps-West Zone	Consisting of 12 pages

AVAILABILITY OF ITB:

This Invitation to Bid (.pdf) is available electronically at the District's Purchasing website: <https://www.asdk12.org/departments/support-services/purchasing-and-warehouse-dept/purchasing-and-warehouse/vendor-info>.

AWARD:

Award(s) will be made to the lowest responsive, responsible bidder(s) in accordance with Board Policy 3311, Administrative Regulation 3311.1(a).1, with preference to local bidders applied. Evaluation for determining the lowest bid(s) shall be made by line item (per zone). This is an as needed indefinite quantity contract with no guaranteed minimum amount of work awarded. One or more term contracts may be issued as a result of this ITB.

PLAN HOLDER'S LIST:

A copy of the current plan holder's list can be viewed at:

http://apps.asdk12.org/depts/purchasing/meeting/Plan_Holders/2027/2027-504.xlsx

PRE-BID CONFERENCE:

A pre-bid conference will be held at 11:00 a.m., Local Time, July 29, 2026, at the Purchasing Department's Conference Room located at 4919 Van Buren Street, Anchorage, Alaska. Prospective bidders who wish to participate by teleconference may participate by calling 907-742-6750. The line will be available approximately five (5) minutes prior to the conference start time.

SECTION I **INSTRUCTIONS TO BIDDERS**

A. GENERAL REQUIREMENTS

This solicitation is an INVITATION TO BID (referred to as “ITB”) governed by applicable Anchorage School Board Policies, including Section 3311 of said Policies. School Board Policies are available at <https://www.boardpolicyonline.com/?b=anchorage&s=318351>. Bidders should read this ITB and review all instructions contained herein. Incomplete or incorrect bids may be rejected as not conforming to the essential requirements of this ITB. Bids submitted on other than the prescribed forms contained in this ITB will be rejected. Bidders may copy the forms contained in the ITB for use in their bids; however, substitute forms or formats are unacceptable.

B. EXAMINATION OF CONTRACT DOCUMENTS

Bidders should read this ITB and review all instructions contained herein. The submission of a bid shall constitute acknowledgement that the bidder has thoroughly examined and is familiar with the solicitation documents.

C. DEBARMENT AND SUSPENSION

Bidders must fully comply with the requirements regarding debarment and suspension in Subpart C of 2 CFR Part 180, as adopted by the Department of Education at 2 CFR Part 3485.12. Bidders are responsible for ensuring lower tier covered transactions include a term or condition requiring compliance with Subpart C of 2 CFR Part 180 and 2 CFR Part 3485, entitled Responsibilities of Participants Regarding Transactions. Contractors, subcontractors, or suppliers that appear on the Excluded Parties List System are not eligible for award of contracts that are a covered transaction under Subpart B of 2 CFR Part 180 and 2 CFR Part 3485. Bidders may access the Excluded Parties List System at www.sam.gov.

D. CONFLICT OF INTEREST

1. The Contractor agrees to certify that District employees, School Board members, or a member of their household are not in conflict of interest with the contract and Board Policy 3311, Administrative Regulation 3311.1(e).1.
2. Board Members, District employees, and their household and/or immediate family members are required to comply with Board Policy 3311, Administrative Regulation 3311.1(e).1 and the Municipal Ethics Code by disclosing conflicts of interest. The responsibility for complete and timely filing rests solely with the Board Member or District employee.

Note: *Notice of Intent to Respond to Public Solicitation* shall be filed with the Municipal Clerk’s office in advance to allow a minimum of seven (7) calendar days to elapse between electronic publication by the clerk and the final date for submitting a response to the solicitation. The form may be obtained from the Municipality of Anchorage website, www.muni.org/.

District *Disclosure* and *Request for Waiver* forms and instructions may be obtained from the District’s Purchasing Department webpages, <https://www.asdk12.org/Page/8014>.

E. FIRM BID

Bids made in response to this ITB must be good and firm for a period of 90 calendar days from the date specified for submittal of bids.

F. WITHDRAWAL OF BIDS

Bids may be withdrawn on written request delivered to the District Purchasing Senior Director (email is acceptable) only prior to the time specified for submittal.

G. MODIFICATION OF BIDS

Bid modifications requested in person, via fax, or via email for bids already submitted will be considered if received prior to the due date and time as indicated on the Notice/Cover Page of this ITB. Hand delivered, faxed, or emailed bid modifications shall not reveal the amount of the original or revised bid unit price(s) and/or total price(s), but rather should indicate only the dollar amount of increase or decrease of the unit price(s) and or total prices(s). Bid modifications must be signed by an authorized representative of the bidder. It is the responsibility of the bidder to ensure delivery of any bid modifications prior to the due date and time for bid submission. Bid modifications received after the due date and time for submissions will NOT be considered. Bidders are encouraged to ensure that the District has received any bid modifications prior to the bid opening.

H. AVAILABILITY OF FUNDS

Awards are contingent upon the availability of funds.

I. FEDERAL EXCISE TAXES

The District is exempt from Federal Excise Taxes. An Exemption Certificate will be furnished when required.

J. QUESTIONS; METHOD FOR CLARIFICATION

Any bidder in doubt as to the true meaning of any part of this ITB may submit to the District a written request for an interpretation thereof. Questions must be received by the District's Purchasing Department no later than five (5) calendar days prior to the date set for the submission of bids. Oral questions cannot be answered and are not binding for this ITB. Questions can be submitted as follows:

Reference:	ITB 2027-504 Supplemental Snow Plowing Services Term Contract
Email:	purchasing@asdk12.org
[OR Fax:	Anchorage School District Purchasing Department, 907-243-6293]
Attn:	Lisa Young, Contract Administrator

Two types of questions generally arise. One may be answered by directing the bidder to a specific section of the ITB. These questions may be answered by direct communication to the bidder submitting the question. Questions which, in the opinion of the Purchasing Senior Director, require a more detailed or complex reply, or require an answer that may affect responses to this ITB or may be prejudicial to other prospective bidders, will be answered by issuing an addendum prior to the bid opening.

K. SUBMISSION OF BIDS

1. Complete sealed bids MUST be in the office of the Purchasing Department, Anchorage School District, 4919 Van Buren Street, Anchorage, Alaska prior to the time and date stated on the Cover Page of this ITB. At the submittal deadline, the bids may be opened and publicly read in the conference room of the District's Purchasing Department. It is the responsibility of the bidder to ensure that their complete bid and acknowledgement of subsequent addenda, if any, are in the office of the Purchasing Department prior to the time of the scheduled bid opening.
2. Bidders are cautioned that bids which arrive after the time of the scheduled bid opening will not be considered and will be returned unopened.
3. Bidders should be aware addenda could be issued after the pre-bid conference is held. It is the bidder's responsibility to ascertain if addenda have been issued by checking the District's Purchasing website: <https://www.asdk12.org/departments/support-services/purchasing-and-warehouse-dept/purchasing-and-warehouse/vendor-info>.
4. No oral change or interpretation of the provisions contained in this ITB is valid. Written addenda may be issued when changes, clarifications, or amendments to bid document are deemed necessary by the District.
5. If mailed, bids shall be addressed as follows:

Anchorage School District
Purchasing Department
4919 Van Buren Street
Anchorage, AK 99517-3137

6. Bids **MUST** be in **SEALED** envelopes with the outside of the envelope clearly marked with bidder's name, address, and phone number and as follows:

BID: **ITB 2027-504 Supplemental Snow Plowing Services Term Contract**
DUE: **Prior to 10:00 a.m., Local Time, August 5, 2026**

7. **The District will not accept bid responses via fax or email.** Email and faxes are available for informational inquiries only. ITB responses received via fax or email will be considered non-responsive; however, modifications to original bids and addenda, (including signature) may be emailed, faxed, or delivered in person.
8. The District reserves the right to make awards within 90 calendar days from the date bids are due.
9. All bids shall be submitted on the attached Signature Page (Attachment A) and Specifications/Bid Form (Attachment C) in the spaces indicated and must comply with these instructions.
10. The Signature Page (Attachment A) and Specification/Bid Form (Attachment C) must be completed and signed by an authorized representative of the firm submitting the bid. Additional information requested in this ITB shall be submitted as indicated on the Bidder's Checklist.
11. The District reserves the right to accept or reject any and all bids and to waive irregularities.

L. BID CONSIDERATION

Factors that may be considered in evaluating bids in addition to price will include:

1. The ability, capacity and skill of the bidder to perform the contract;
2. Whether the bidder can perform the contract within the time specified without delay or interference;
3. The character, integrity, reputation, judgment, experience, and efficiency of the bidder;
4. The quality of performance by the bidder on previous contracts;
5. Previous compliance by the bidder with laws and regulations relating to the contract.

M. RIGHT OF REJECTION, CLARIFICATION, AND CANCELLATION

The District reserves the right to reject any and all bids, to request clarification of information from any bidder and to waive irregularities in the bid procedures. The District is not obligated to enter into a contract on the basis of any bid submitted in response to this ITB. The District reserves the right, at its sole discretion, to cancel this ITB or any part thereof, at any time, prior to the award of contract under this ITB.

N. REQUEST FOR ADDITIONAL INFORMATION

Prior to the final selection, bidders may be required to submit additional information, which the District may deem necessary to further evaluate the bidder's submission. Responses are due within three (3) calendar days of request by the District.

O. DISTRICT NOT RESPONSIBLE FOR PREPARATION COSTS

The District will not pay any cost associated with the preparation, submittal, presentation, or evaluation of any bid. The District shall not be liable for any cost incurred by a bidder in responding to this solicitation or incurred for any work done, even in good faith, prior to execution of a contract and issuance of a notice to proceed, including but not limited to: bid preparation costs and other costs, including attorney fees associated with any challenge (administrative, judicial or otherwise) to the determination of the lowest responsive, responsible bidder and/or award of contract and/or rejection of bids. By submitting a bid, each bidder agrees to be bound in this respect and waives all claims to such costs and fees.

P. PROTEST AND APPEAL PROCESS FOR AGGRIEVED BIDDERS/PROPOSERS

1. Protest
 - a. An interested party may protest a solicitation or a proposed award of a contract.
 - i) A protest as to the specifications and/or terms and conditions of a solicitation must be received by the Purchasing Senior Director at least five (5) calendar days prior to the due date of the bid or proposal; failure to protest as provided herein constitutes a waiver of any objection to the solicitation.

- ii) For construction projects and architectural/engineering design services, the protest of a proposed award of a contract must be received by the Purchasing Senior Director within ten (10) calendar days after issuance of the notice of intent to award, except that for purchases under one hundred thousand dollars (\$100,000), the protest must be received within three (3) business days.
 - iii) For goods or services, the protest of a proposed award of a contract must be received by the Purchasing Senior Director within seven (7) calendar days after issuance of the notice of intent to award, except that for purchases under one hundred thousand dollars (\$100,000), the protest must be received within three (3) business days.
 - iv) The protest must include the name of the person submitting the protest, the name of the bidder/proposer represented by that person, the specific action or bid/request for proposal contract award which is being protested, a detailed explanation of the reasons for the protest, and the relief requested.
 - v) The aggrieved person must serve all other interested parties with its protest.
- b. The Purchasing Senior Director shall stay the intended award of a contract unless the Purchasing Senior Director determines the award of the contract without further delay is necessary to protect the District's best interest. The Purchasing Senior Director may, in his/her sole discretion, hold a hearing.
 - c. The rights and remedies granted by this section are not available for informal small purchases with an actual or potential value of less than twenty-five thousand dollars (\$25,000). Failure to protest as provided herein constitutes a waiver of any objection to the solicitation and contract award.

2. Appeal

- a. A decision by the Purchasing Senior Director may be appealed to the Anchorage School Board. Any appeal shall be filed with the Superintendent within five (5) days after the decision is received by the protester and must include the name of the person submitting the appeal, the name of the bidder/proposer represented by that person, and a detailed explanation of the basis for the appeal. The aggrieved bidder/proposer must serve all other interested parties with its appeal. Emergency Contract Awards are not appealable.
- b. The Superintendent may obtain an independent review of the appeal issues if the Superintendent determines such review will assist consideration of the appeal. The independent review shall be conducted by a not directly involved District employee or an experienced but disinterested third party from outside the District.
- c. Failure to appeal to the Anchorage School Board as provided herein constitutes a waiver of any objections to the solicitation and the contract award.

3. Consideration of Appeal

- a. The decision being appealed and the findings from the independent review, if any, will be reported to the Board. Upon consideration of the appeal and allowing interested parties an opportunity to address the issues on appeal, the Board may:

- i) Award the contract as recommended, if applicable, indicating its reasons for rejecting the appeal;
- ii) Grant the appeal, indicating its reasons for granting the appeal, and determine an appropriate remedy consistent with Board policy. The Board may award the contract at that meeting to some other bidder/proposer if it finds that a delay in making the award would adversely affect the District;
- iii) Stay any award of the contract to permit further consideration of the appeal, with action to be scheduled as soon as practicable, but in no event more than twenty (20) days after the stay as initiated;
- iv) Reject all bids/proposals in accordance with Board Policy 3311, Administrative Regulation 3311.1(a).13;
- v) Take such other action as appears appropriate and in the best interest of the District under the circumstances, in accordance with Board policy.

4. Frivolous Protests

- a. The signature of an attorney or party on a request for review, protest, motion, or other document constitutes a certificate by the signer that the signer has read the document, to the best of his/her knowledge, information, and belief formed after reasonable inquiry it is well grounded in fact and is warranted by existing law or a good faith argument for the extension, modification, or reversal of existing law, and that it is not interposed for an improper purpose, such as to harass, limit competition, or to cause unnecessary delay or needless increase in the cost of the procurement or of the litigation.
- b. If a request for review, protest, pleading, motion, or other document filed with the Purchasing Senior Director is signed in violation of the paragraph above, the Board, may impose upon the person who signed it, a represented party, or both, an appropriate sanction, that may include an order to pay to the other party or parties the amount of the reasonable expenses incurred because of the filing of the protest, pleading, motion, or other paper, including a reasonable attorney's fee.

Q. PUBLIC RECORDS CLAUSE

This ITB and the resulting bids received, together with copies of all documents pertaining to the award of a contract, will be kept by the Purchasing Department and made part of the record which will be open to public inspection. If a bid contains any information which is proprietary or confidential, each page of the bid containing such information must be clearly marked. Cost or price information will be open to public inspection.

R. CONTRACT

In addition to reading all of the information in the ITB, bidders must read and review the standard contract terms and conditions. The successful bidder shall be required to enter into an agreement with the District which will be substantially similar to the sample.

A sample copy of the form of contract can be viewed at:
http://apps.asdk12.org/depts/purchasing/meeting/Sample_Contract/FORM_OF_CONTRACT.docx

END OF SECTION I

SECTION II
ADDITIONAL PROVISIONS

A. SEX OFFENDER/CHILD KIDNAPPER CERTIFICATION

Anchorage School Board Policy 3515.5 prohibits a contractor whose employees or agents may have direct or incidental contact with District students from sending any employee or agent to district property who has been convicted of a sex offense under federal law or the law of any state and who is required to register as a sex offender under Alaska law or by court order, or who has been convicted of child kidnapping under federal law or the law of any state and who is required under Alaska law or court order to register on the Alaska Department of Public Safety Sex Offender/Child Kidnapper Central Registry. Board Policy 3515.5 requires contractors to certify in writing the contractor's knowledge of and compliance with Board Policy 3515.5. Prior to executing a contract for this project, the selected Contractor shall verify that no employee or agent who will be on district property is registered as a sex offender or child kidnapper in Alaska [Alaska Department of Public Safety "Sex Offender/Child Kidnapper Registry"] or in any other state. In addition, the contractor shall certify that, to its knowledge, no employee or agent is a convicted sex offender or child kidnapper. The required form of certification is included as Exhibit 1 in the bid documents.

1. State of Alaska Sex Offender/Child Kidnapper Registry Contractor Certification

Contractor certifies contractor is familiar with and is in compliance with Anchorage School Board Policy 3515.5, that no employee or agent of contractor who will be on district property is registered as a sex offender or child kidnapper in Alaska [Alaska Department of Public Safety "Sex Offender/Child Kidnapper Registry"] or in any other state in which the employee or agent previously lived or worked, and that, to contractor's knowledge, no employee or agent is a convicted sex offender or child kidnapper.

2. State of Alaska Sex Offender/Child Kidnapper Registry Subcontractor Certification

Subcontractor certifies subcontractor is familiar with and is in compliance with Anchorage School Board Policy 3515.5, that no employee or agent of subcontractor who will be on district property is registered as a sex offender or child kidnapper in Alaska [Alaska Department of Public Safety "Sex Offender/Child Kidnapper Registry"] or in any other state in which the employee or agent previously lived or worked, and that, to subcontractor's knowledge, no employee or agent is a convicted sex offender or child kidnapper.

3. State of Alaska Sex Offender/Child Kidnapper Registry Sub-Subcontractor Certification

Sub-subcontractor certifies sub-subcontractor is familiar with and is in compliance with Anchorage School Board Policy 3515.5, that no employee or agent of sub-subcontractor who will be on district property is registered as a sex offender or child kidnapper in Alaska [Alaska Department of Public Safety "Sex Offender/Child Kidnapper Registry"] or in any other state in which the employee or agent previously lived or worked, and that, to sub-subcontractor's knowledge, no employee or agent is a convicted sex offender or child kidnapper.

B. CLEAN AIR ACT AND THE FEDERAL WATER POLLUTION CONTROL ACT - NOT APPLICABLE TO SOLICITATION/CONTRACT

C. CERTIFICATION OF RESTRICTIONS ON LOBBYING - NOT APPLICABLE TO SOLICITATION

D. NONDISCRIMINATION

See sample Form of Contract for Nondiscrimination terms and conditions

E. INDEMNIFICATION

See sample Form of Contract for Indemnification terms and conditions

F. HOLD HARMLESS

See sample Form of Contract for Hold Harmless terms and conditions

G. PROTECTION OF PROPERTY

See sample Form of Contract for Protection of Property terms and conditions

H. ALASKA BUSINESS LICENSE

The selected bidder must provide the District with the bidder's Alaska business license number prior to award. Bidders should contact the State of Alaska; Department of Commerce, Community and Economic Development; Division of Corporations, Business & Professional Licensing, for information regarding business licensing. Contact information, information regarding business licensing, and business licenses, is available at <https://www.commerce.alaska.gov/web/cbpl/BusinessLicensing.aspx>.

I. LOCAL PREFERENCE

Contracts shall be awarded by written notice issued by the Purchasing Director to the lowest responsive, responsible bidder; however, some preferences may be given to local bidders using the sliding scale in Board Policy 3311, Administrative Regulation 3311.1(a).1, when funds are available and such preference is not prohibited by the funding source. Local preference may be applied to any District procurement which utilizes cost as an evaluation criteria.

J. BRAND - NOT APPLICABLE TO SOLICITATION/CONTRACT

K. QUANTITIES; CONTRACT VOLUME - NOT APPLICABLE TO SOLICITATION/CONTRACT

The items and quantities shown are in no way indicative of the actual items or quantities the District may purchase. The items and quantities listed are for evaluation purposes only. The District expects, but does not guarantee to purchase the quantities listed. The estimated quantities are based on historical data and are subject to change due to several factors, including availability of funding and District priorities.

L. PRICING AND PAYMENT

1. All prices shall be net and FOB Destination. In the case of discrepancy in the extended price calculation(s), the unit price(s) will prevail.

2. Payment will be made within 30 days after acceptance by the District. The District reserves the right to exercise a 10 day inspection period upon receipt, prior to acceptance. The District will provide notification(s), in writing, of any product not meeting the specifications contained herein. Any product determined to not meet the required specifications will be returned to the successful bidder, at no additional cost to the District and/or replaced with a product which meets or exceeds the required specifications. A successful bidder's failure to furnish a product that does not meet or exceed the required specification may be found in default, and their award may be cancelled in part or in whole, as determined by the District. Official acceptance shall be determined after an inspection of the product.
3. All prices shall be stated in U.S. dollars.

M. PROMPT PAYMENT DISCOUNTS - NOT APPLICABLE TO SOLICITATION/CONTRACT

N. PROCUREMENT CARD PAYMENT - NOT APPLICABLE TO SOLICITATION/CONTRACT

O. REBATES - NOT APPLICABLE TO SOLICITATION/CONTRACT

P. DELIVERY REQUIREMENTS - NOT APPLICABLE TO SOLICITATION/CONTRACT

Q. WARRANTY - NOT APPLICABLE TO SOLICITATION/CONTRACT

R. COMPLIANCE WITH LAWS

See sample Form of Contract for Compliance with Laws terms and conditions

S. OCCUPATIONAL SAFETY AND HEALTH WARRANTY

See sample Form of Contract for Occupational Safety and Health Warranty terms and conditions

T. ASSIGNMENT

See sample Form of Contract for Assignment terms and conditions

U. CONTRACT TERM

The term of the contract(s) shall be from the date of award through April 30, 2027, with two (2) one-year options, at the same unit prices, upon satisfactory performance of the Contractor(s), and upon mutual consent of the parties.

V. TERMINATION FOR CONVENIENCE

See sample Form of Contract for Termination For Convenience terms and conditions

W. TERMINATION FOR DEFAULT

See sample Form of Contract for Termination For Default terms and conditions

X. DISPUTES

See sample Form of Contract for Disputes terms and conditions.

END OF SECTION II

SECTION III **SCOPE OF WORK**

1. SCOPE:

The Anchorage School District Maintenance Department (“ASD”) Maintenance uses its own employees and equipment to perform snow removal throughout ASD’s parking lots, fire lanes and driveways. ASD Maintenance maintains designated facility areas by removing snow accumulations of 3–6 inches, with enhanced service protocols for heavy snowfall events exceeding 6 inches. This ITB is to solicit bids from contractors to provide supplemental snow removal services if ASD Maintenance is unable to do the work due to equipment that is not functioning, or due to employee shortages. This work will be requested on an as needed basis, if ASD has shortages with equipment or employee labor, there will be no guaranteed minimum quantities of work under the term contract(s) issued. To be considered to provide these supplemental services, Contractors must have the equipment and personnel necessary to perform the tasks as outlined below when called out by ASD.

2. DESCRIPTION OF WORK:

The work could take place from approximately November through April 30th. Plowing operations occur between 7:00 PM and 7:00 AM, though hours may vary based on weather needs. No overtime rates apply. While snow removal should ideally be completed by 7:00 AM, daytime plowing will be conducted as required.

If needed, per the conditions described in 1. SCOPE above, the contractor will be contacted by the Anchorage School District (District) Contract Administrator or designee via telephone for a “Call Out” to provide snow plowing services. The contractor will report to the Designated Areas within three (3) hours of the “Call Out”. Call-outs for same day service will be made by the District Contract Administrator or designee by no later than 6pm each day. There may be instances when the contractor will need to return to a designated area after the school day to complete plowing due to parked vehicles.

Snow plowed from Designated Areas will be stored in snow storage areas, see the attached Exhibits 3-9 referencing the snow storage areas for each facility. Snow and ice shall not be transferred from one snow storage location to another for the purpose of stacking or storing. Hauling is not included in this scope.

The contractor is to maintain a written log of call-outs. Logs should identify date, time, weather conditions. This log shall be made available to the District Contract Administrator or designee, as requested.

Each contractor shall coordinate a meeting to review District Wide Snow Plowing Services awarded zone(s), as required with the District Contract Administrator or designee prior to beginning of the first snowfall.

3. PERFORMANCE PERIOD:

The Period of Performance of any resulting contract shall be from date of award through April 30, 2027, with two (2) one-year option periods, at the same unit prices, upon satisfactory performance by the contractor, and mutual consent of the parties.

4. EQUIPMENT:

The contractor shall furnish the District an identifying list of all equipment to be used in fulfilling this contract. Attachment D, Equipment List

All vehicles must be maintained in good operational repair, appearance, and sanitary conditions, always. The District shall have the right to “shut down” services immediately, upon inspection, any vehicle deemed unsafe or unsatisfactory during performance of this contract.

The contractor shall notify the District Contract Administrator or designee of any additions or deletions throughout the term of the contract. Any changes in the Contractor’s vehicles/equipment from the original equipment list must have prior approval of the District.

5. MINIMUM REQUIREMENTS:

Equipment must be made available within 48 hours for inspection upon request of the District Contract Administrator or designee. The equipment, before being accepted for actual work, must be in proper mechanical condition, fully equipped as required for efficient operation, be properly registered, and insured in accordance with the laws of the State of Alaska; and must be equipped with accessories to meet the requirements of the contract.

The contractor shall be responsible for providing alternate equipment for scheduled services in the event the contractor’s equipment becomes faulty. At no time will faulty equipment be an excuse for not performing a particular service described in the contract documents. If equipment breakdown occurs, alternate equipment must be available for use within 1 hour to equip the contractor for completion of work. The Contractor shall not store any equipment at the parking lot site without the written approval of the District Contract Administrator or designee.

If the contractor fails to provide snow removal services, as specified in the contract documents for any reason, the District shall complete the work by its own means or procure the services required from another entity. If the contractor fails to perform the services within the agreed-upon time, the District may hire a third-party contractor to do the work the original contractor failed to do. The original contractor is then obligated to pay the District for the costs incurred at invoiced rate.

If the contractor employs subcontractors, the subcontractors equipment must be listed on Attachment D and inspected by the Contract Administrator or designee. If the contractor adds or removes subcontractors, Attachment D must be revised within 24 hours and the added subcontractor’s equipment must be approved by the Contract Administrator or designee.

6. LABOR REQUIREMENT:

The Contractor shall furnish with each separate piece of equipment, capable licensed drivers to ensure they are operated safely and efficiently. The Contractor shall furnish additional drivers to relieve the regular drivers when an extended period of work is required.

If contractor employs multiple subcontractors, contractor is responsible that subcontractor's maintain valid driver's license and vehicle registration during this life of this contract. Subcontractors are responsible for their own Insurance, and contractor is responsible that it complies with the requirements of this contract.

The Contractor shall employ and use only competent personnel in the execution of this contract. When the District notifies the contractor that any person employed by the contractor during execution of this contract is performing in an unsatisfactory manner, such person shall be replaced and shall be logged and barred from District contracted services by the District Contract Administrator or designee.

7. DAMAGE AND ACCIDENTS:

a. ACCIDENT REPORTS:

The Contractor shall submit a written report to the District Contract Administrator or designee within 24 hours from the time any incident or accident occurs as a result of district wide snow plowing services. Such reports shall describe the time, place, and circumstances surrounding the incident or accident, the names of parties involved, and witnesses' names.

The Contractor shall be responsible for correcting any accidental damage caused by snow plowing services to the satisfaction of the District and/or the affected party.

b. DAMAGE:

The Contractor shall take every precaution to protect all areas adjacent to the Designated Areas from damage caused by winter grounds personnel, equipment and/or products.

Prior to the beginning of the snow plowing services, the Contractor and the District Contract Administrator or designee shall inspect the project site area and the Contractor will submit a written report to the District Contract Administrator or designee which lists all existing damaged curbs, sidewalks, signs, asphalt, landscaping, etc.

At the end of the winter grounds season, typically after break-up, the District and Contractor shall inspect the winter grounds areas and determine if any new damage is evident. The Contractor shall be required to correct the new damage determined to be caused by their winter grounds activities within 30 calendar days of notification from the District Contract Administrator or designee.

8. CONTRACT DISCREPANCIES:

The Contractor's failure to provide the services required by this contract will be grounds for the District to issue a Contract Discrepancy Notice to the Contractor. The notice will be issued to the Contractor verbally and/or in writing. If a discrepancy is not corrected within two (2) working hours from the time it is issued, the District may issue another Contract Discrepancy Notice and perform the work or procure from another Contractor, the services necessary to correct the discrepancy. The Contractor will then be obligated to reimburse the District for the amount invoiced to correct the discrepancy.

If the Contractor receives more than four (4) Contract Discrepancy Notices in a 30-day period, this shall be grounds for the District to terminate the contract for cause.

9. WORK PERFORMED BY OTHERS:

The District does currently performs all work required by this contract with ASD equipment and personnel. The District also may accomplish additional work in the contract area or procure any additional work, which is not specifically required by this contract. Contractor work under term contract(s) issued as a result of this ITB is supplemental.

10. CONTRACT ADMINISTRATION:

The Contractor shall supply the names of two (2) persons assigned to represent the Contractor in every aspect pertaining to the work required by these specifications to the District Contract Administrator or designee within five (5) business days of award of any resulting contract.

The Contractor shall maintain phone service twenty-four (24) hours a day for the purpose of receiving call-out notices. The appropriate phone numbers shall be supplied to the District Contract Administrator or designee within five (5) business days of award of any resulting contract. Failure to be able to contact the Contractor, the District reserves the right to complete the required services and any expenses incurred by the District shall be deducted from monies due to the Contractor. Failure to

answer and/or return calls will be considered a material breach of the contract.

11. CONTRACTOR QUALIFICATIONS:

The Contractor must have experience in the winter grounds contracting business and be able to show evidence of the successful completion of previous winter grounds contracts.

The District may require, within three (3) business days of notification, a statement of experience that includes:

- a. Three (3) years of snow plowing services business experience.
- b. A list of former snow plowing services contracts, including the scope and the value of those contracts.
- c. Local references, including phone numbers.

12. PAYMENT:

Payment for work completed will be made in accordance with the prices agreed to on the quote form. Invoices shall be submitted to the District Contract Administrator within thirty (30) days of the call out. Invoices will be submitted to:

Anchorage School District
Maintenance and Operations Department 1301 Labar Street
Anchorage, Alaska 99515
E-mail: mcruser@asdk12.org

Invoices will be processed by call-out and by property and shall include the following:

1. Contract Number
2. ASD Maintenance Work Order Number
3. Callout Date and Time
4. Site Location
5. Date(s) Work Accomplished
6. Total Hours per Shift
7. Total Compensation Requested

Prior to submitting the first invoice, the Contractor shall contact the Contract Administrator or designee to discuss and clarify the invoicing requirements.

13. USE OF OWNER'S PROPERTY AND EQUIPMENT:

Use of Owner's property or equipment such as tools, ladders, dumpsters, janitorial equipment and supplies, etc., is strictly prohibited.

END OF SECTION III

ATTACHMENT A
SIGNATURE PAGE

This form must be returned with the submission/bid.

We the undersigned, in accordance with ITB 2027-504 Supplemental Snow Plowing Services Term Contract, hereby submit our bid.

Addendum Number(s) _____ is/are hereby acknowledged.

FOR BIDDERS USE ONLY
PLEASE COMPLETE ALL APPROPRIATE INFORMATION

Date: _____

Bidder: _____

Mailing Address: _____

City/State/Zip: _____

Physical Business Address: _____

City/State/Zip: _____

Telephone No.: _____ Fax No.: _____

Email Address: _____

Federal Tax ID No.: _____ Alaska Business License No.: _____

Bidder Signature: _____

Printed Name: _____

Printed Title: _____

ATTACHMENT B
BIDDER'S CHECKLIST

INSTRUCTIONS

A. GENERAL

Bidders are advised that, notwithstanding any instructions or implications elsewhere in this ITB, only the documents shown and detailed on this Checklist need to be submitted with and made part of their bid. Other documents may be required to be submitted after bid opening, but prior to award. Bidders are hereby advised that failure to submit the documents shown and detailed on this Checklist may be justification for rendering the bid non-responsive.

B. REQUIRED DOCUMENTS FOR BID SUBMISSION

1. Attachment A, Signature Page (consisting of 1 page) must be signed with either manual or electronic signature.
2. Attachment C, Specifications/Bid Form (consisting of 1 page).
3. Erasures and/or other corrections made to the Specifications/Bid Form must be initialed by the person signing the bid.
4. All addenda issued shall be acknowledged by manually or electronically signing each addendum and submitting prior to the bid opening, or by indicating acknowledgement in the space provided on the Signature Page - Attachment A.

C. REQUIRED DOCUMENTS FROM APPARENT LOW BIDDER TO BE SUBMITTED WITHIN THREE (3) CALENDAR DAYS FROM NOTIFICATION BY THE PURCHASING DEPARTMENT

____Any other information deemed necessary by the Purchasing Senior Director or their designee.

		EST	UNIT	SNOW BUILD-UP OF 3 TO 6 INCHES		SNOW BUILD-UP OF 6 INCHES AND ABOVE		
ITEM	ZONE/SCHOOL	QUANTITY	OF MEASURE	UNIT PRICE	EXT PRICE	UNIT PRICE	EXT. PRICE	TOTAL EXTENDED PRICE
1	BARTLETT ZONE TOTAL ACREAGE 35.72	12	EACH	\$	\$	\$	\$	\$
				(Per Event)		(Per Event)		
2	DIMOND ZONE TOTAL ACREAGE 33.55	12	EACH	\$	\$	\$	\$	\$
				(Per Event)		(Per Event)		
3	EAGLE RIVER ZONE TOTAL ACREAGE 47.98	12	EACH	\$	\$	\$	\$	\$
				(Per Event)		(Per Event)		
4	EAST ZONE TOTAL ACREAGE 47.63	12	EACH	\$	\$	\$	\$	\$
				(Per Event)		(Per Event)		
5	SERVICE ZONE TOTAL ACREAGE 29.24	12	EACH	\$	\$	\$	\$	\$
				(Per Event)		(Per Event)		
6	SOUTH ZONE TOTAL ACREAGE 24.71	12	EACH	\$	\$	\$	\$	\$
				(Per Event)		(Per Event)		
7	WEST ZONE TOTAL ACREAGE 29.87	12	EACH	\$	\$	\$	\$	\$
				(Per Event)		(Per Event)		
VENDOR: _____								

* Must bid both "SNOW BUILD UP OF 3-6 INCHES" AND "SNOWBUILD UP OF 6" INCHES AND ABOVE" to be considered responsive per item line
* Awarded by line item

ATTACHMENT D
EQUIPMENT LIST

1. Is your repair yard facility at the address provided on the Signature Page (Attachment A)?
☐ YES ☐ No
2. If not, please provide the address of your yard facility:

Physical Address:
City/State:
ZIP:

3. Provide the presently owned snow removing equipment available for operational use below:

Equipment	Year	Make	Model

EXHIBIT 1
STATE OF ALASKA SEX OFFENDER/CHILD KIDNAPPER REGISTRY
CONTRACTOR CERTIFICATION

Pursuant to Section II – Additional Provisions, Paragraph A, I _____ the undersigned Principal for _____ on Solicitation ITB 2027-504 Supplemental Snow Plowing Services Term Contract, certify:

1. That I, either personally or through a person designated by me, have researched the State of Alaska Sex Offender/Child Kidnapper Registry to confirm that no employee or agent who may enter Anchorage School District property in connection with the contract is listed in the Registry.
2. That I have required all subcontractors and any of their sub-subcontractors to certify, or they will require all subcontractors and any of their sub-subcontractors to certify, that they researched the State of Alaska Sex Offender/Child Kidnapper Registry to confirm that no employee or agent who may enter District property in connection with the contract is listed in the Registry. I will provide all such certification to the District upon request.
3. To my knowledge, no employee or agent of bidder, or any subcontractor or sub-subcontractor of bidder, who may enter District property in connection with the contract is: (a) listed in the sex offender/child kidnapper registry of any other state; or, (b) is a convicted sex offender or child kidnapper.
4. I have read Anchorage School Board Policy 3515.5 and certify that the bidder will comply with Board Policy 3515.5. Bidder will not send any employee or agent who is a sex offender or child kidnapper to District property, as that term is defined in Board Policy 3515.5.

Bidder Name: _____

Dated: _____

By: _____
Signature

Printed Name

Title: _____

EXHIBIT 1
STATE OF ALASKA SEX OFFENDER/CHILD KIDNAPPER REGISTRY
SUBCONTRACTOR CERTIFICATION

Pursuant to School Board Policy 3515.5, Sex Offenders and Child Kidnappers, I _____ the undersigned Principal for _____ on Contract _____, certify:

1. that I, either personally or through a person designated by me, have researched the State of Alaska Sex Offender/Child Kidnapper Registry to confirm that no employee or agent who may enter Anchorage School District property in connection with the contract is listed in the Registry.
2. that I have required all subcontractors and any of their sub-subcontractors to certify, or they will require all subcontractors and any of their sub-subcontractors to certify, that they researched the State of Alaska Sex Offender/Child Kidnapper Registry to confirm that no employee or agent who may enter district property in connection with the contract is listed in the Registry. I will provide all such certification to the district upon request.
3. that if my company enters into an agreement to perform work as a Subcontractor for _____ the General Contractor for the district under Contract No. _____, my company will not allow any worker whose name appears on the State of Alaska Sex Offender/Child Kidnapper Registry to perform work on or at the Project site.

Subcontractor Name: _____

Dated: _____

By: _____
Signature

Printed Name

Title: _____

EXHIBIT 1
STATE OF ALASKA SEX OFFENDER/CHILD KIDNAPPER REGISTRY
SUB-SUBCONTRACTOR CERTIFICATION

Pursuant to School Board Policy 3515.5, Sex Offenders and Child Kidnappers, I _____ the undersigned Principal for _____ on Contract _____, certify:

1. that I, either personally or through a person designated by me, have researched the State of Alaska Sex Offender/Child Kidnapper Registry to confirm that no employee or agent who may enter Anchorage School District property in connection with the contract is listed in the Registry.
2. that if my company enters into an agreement to perform work as a Subcontractor for _____ the General Contractor for the district under Contract No. _____, my company will not allow any worker whose name appears on the State of Alaska Sex Offender/Child Kidnapper Registry to perform work on or at the Project site.

Sub-SubContractor Name: _____

Dated: _____

By: _____
Signature

Printed Name

Title: _____

SCHOOL LIST BY ZONE WITH ACREAGE

		Sum of Acreage
Bartlett		
Aurora Elementary	5085 10th St.JBER, AK 99506	1.64
Bartlett High	1101 Golden Bear Drive Anchorage, AK 99504	7.7
Baxter Elementary	2991 Baxter RoadAnchorage, AK 99504	1.79
Begich Middle	7440 Creekside Center Drive Anchorage, AK 99504	5.55
Benny Benson/SEARCH	4515 Campbell Airstrip RoadAnchorage, AK 99507	2.2
Chester Valley Elementary	1751 Patterson StreetAnchorage, AK 99504	1.38
Creekside Park Elementary	7500 E. 6th AveAnchorage, AK 99504	1.62
Muldoon Elementary	525 Cherry StreetAnchorage, AK 99504	1.83
Orion Elementary	5112 Arctic Warrior Dr. JBER, AK 99506	1.32
Ptarmigan Elementary	888 Edward StreetAnchorage, AK 99504	1.91
Scenic Park Elementary	3933 Patterson StreetAnchorage, AK 99504	2.09
Susitna Elementary	7500 Tyone CourtAnchorage, AK 99504	2.11
Ursa Minor Elementary	336 Hoonah Ave.JBER, AK 99505	1.03
Williwaw Elementary	1200 San Antonio Street Anchorage, AK 99508	1.97
Wonder Park Elementary	5101 E. 4th AveAnchorage, AK 99508	1.58
Bartlett Sum		35.72
Dimond		
ANCCS/Lake Hood Elementary	3601 W. 40th Ave Anchorage, AK 99517	1.73
ASD Purchasing/Warehouse	4919 Van Buren Street Anchorage, AK 99517	0.67
Bayshore Elementary Campbell	10500 Bayshore DriveAnchorage, AK 99515	1.91
Chinook Elementary	3101 W. 88th Ave Anchorage, AK 99502	3.01
Dimond High	2909 W. 88th Ave Anchorage, AK 99502	10.28
Gladys Wood Elementary	7001 Cranberry StreetAnchorage, AK 99502	2.12
Kincaid Elementary	4900 Raspberry RoadAnchorage, AK 99502	3.36
Klatt Elementary	11900 Puma StreetAnchorage, AK 99515	1.1
Mears Middle	2700 W. 100th Ave.Anchorage, AK 99515	3.96
Northwood ABC Elementary	4807 Northwood DriveAnchorage, AK 99517	2.29
Ocean View Elementary	11911 Johns RoadAnchorage, AK 99515	1.41
Sand Lake Elementary	7500 Jewel Lake Road Anchorage, AK 99502	1.71
Dimond Sum		33.55
East		
Airport Heights Elementary	1510 Alder DriveAnchorage, AK 99508	1.1
Bettye Davis East High	4025 E. Northern Lights Blvd.Anchorage, AK 99508	11.13
Clark Middle	150 Bragaw StreetAnchorage, AK 99508	4.62
College Gate Elementary	3101 Sunflower StreetAnchorage, AK 99508	1.22
Dr. Etheldra Davis Fairview Elementary	1327 Nelchina StreetAnchorage, AK 99501	0.99
King Tech High School	2650 E. Northern Lights Blvd. Anchorage, AK 99508	5.22
Rilke Schule at Lake Otis Elementary	3331 Lake Otis Parkway Anchorage, AK 99508	1.77
Mountain View Elementary	4005 McPhee AveAnchorage, AK 99508	1.54
Nunaka Valley Elementary/STREAM	1905 Twinning DriveAnchorage, AK 99504	1.25
Rogers Park Elementary	1400 E. Northern Lights Blvd. Anchorage, AK 99508	2.46
Russian Jack Elementary	4300 E. 20th Ave Anchorage, AK 99508	3.26
Tyson Elementary	2801 Richmond AveAnchorage, AK 99508	4.56
Wendler Middle	2905 Lake Otis Parkway Anchorage, AK 99508	5.49
Whaley School	2220 Nichols StreetAnchorage, AK 99508	1.88
Winterberry Charter	4802 Bryn Mawr Court Anchorage, AK 99508	1.14
East Sum		47.63

SCHOOL LIST BY ZONE WITH ACREAGE

Eagle River		
Alpenglow Elementary	19201 Diftwood Bay Drive Eagle River, AK 99577	2.61
Birchwood ABC	17010 Birchtree StreetChugiak, AK 99567	4.65
Elementary Chugiak	19932 Old Glenn Hwy. Chugiak, AK 99567	3.45
Elementary Chugiak High	16525 S. Birchwood Loop Rd. Chugiak, AK 99567	8.56
Eagle River Elementary	10900 Old Eagle River Rd. Eagle River, AK 99577	1.97
Eagle River High	8701 Yosemite Drive Eagle River, AK 99577	8.51
Eagle Academy at Fire Lake Elementary	13801 Harry McDonald Rd. Eagle River, AK 99577	2.7
Gruening Middle	9601 Lee StreetEagle River, AK 99577	4.38
Homestead Elementary	18001 Baranoff Ave Eagle River, AK 99577	1.52
Mirror Lake Middle	22901 Lake Hill Drive Chugiak, AK 99567	7.5
Ravenwood Elementary	9500 Wren LaneEagle River, AK 99577	2.13
Eagle River Sum		47.98
Service		
Hanshew Middle	10121 Lake Otis Parkway Anchorage, AK 99507	4.4
Kasuun Elementary	4000 E. 68th Ave Anchorage, AK 99507	2.02
Northern Lights ABC	2424 E. Dowling Road Anchorage, AK 99507	1.93
Polaris K-12	6200 Ashwood StreetAnchorage, AK 99507 410	2.05
Save High	E. 56th AveAnchorage, AK 99518	0.67
Service High	5577 Abbott RoadAnchorage, AK 99507	11.43
Spring Hill Elementary	9911 Lake Otis Parkway Anchorage, AK 99507	1.87
Taku Elementary	701 E. 72nd Ave Anchorage, AK 99518	1.99
Trailside Elementary	5151 Abbott RoadAnchorage, AK 99507	1.22
Tudor Elementary	1666 Cache DriveAnchorage, AK 99507	1.66
Service Sum		29.24
South		
Bear Valley Elementary	15001 Mountain Air Drive Anchorage, AK 99516	2.62
Bowman Elementary	11700 Gregory RoadAnchorage, AK 99516	2.13
Goldenview Middle	15800 Golden View Drive Anchorage, AK 99516	4.43
Huffman Elementary	12000 Lorraine StreetAnchorage, AK 99516	2.35
O'Malley Elementary	11100 Rockridge DriveAnchorage, AK 99516	1.51
Rabbit Creek Elementary	13650 Lake Otis Parkway Anchorage, AK 99516	1.84
South Anchorage High	13400 Elmore RoadAnchorage, AK 99516	9.83
South Sum		24.71
West		
Aquarian Charter	1705 W. 32nd Ave Anchorage, AK 99517	1.86
Central Middle	1405 E. StreetAnchorage, AK 99501	2.03
Chugach Optional Elementary	1205 E. StreetAnchorage, AK 99501	0.55
Denali Montessori	952 Cordova StreetAnchorage, AK 99501	1.07
Government Hill Elementary	525 E. Bluff Drive Anchorage, AK 99501	2.32
Inlet View Elementary	1219 N. StreetAnchorage, AK 99501	0.64
North Star Elementary	605 W. Fireweed Lane Anchorage, AK 99503	2.68
Romig Middle	2500 Minnesota DriveAnchorage, AK 99509	4.36
Steller Secondary	2508 Blueberry RoadAnchorage, AK 99503	1.29
Turnagain Elementary	3500 W. Northern Lights Blvd. Anchorage, AK 99517	1.28
West High	1700 Hillcrest DriveAnchorage, AK 99517	9.67
Willow Crest Elementary	1004 W. Tudor Road Anchorage, AK 99503	2.12
West Sum		29.87
Grand Total		248.7





EXHIBIT 3 - SCHOOL SATELLITE MAPS - BARTLETT ZONE



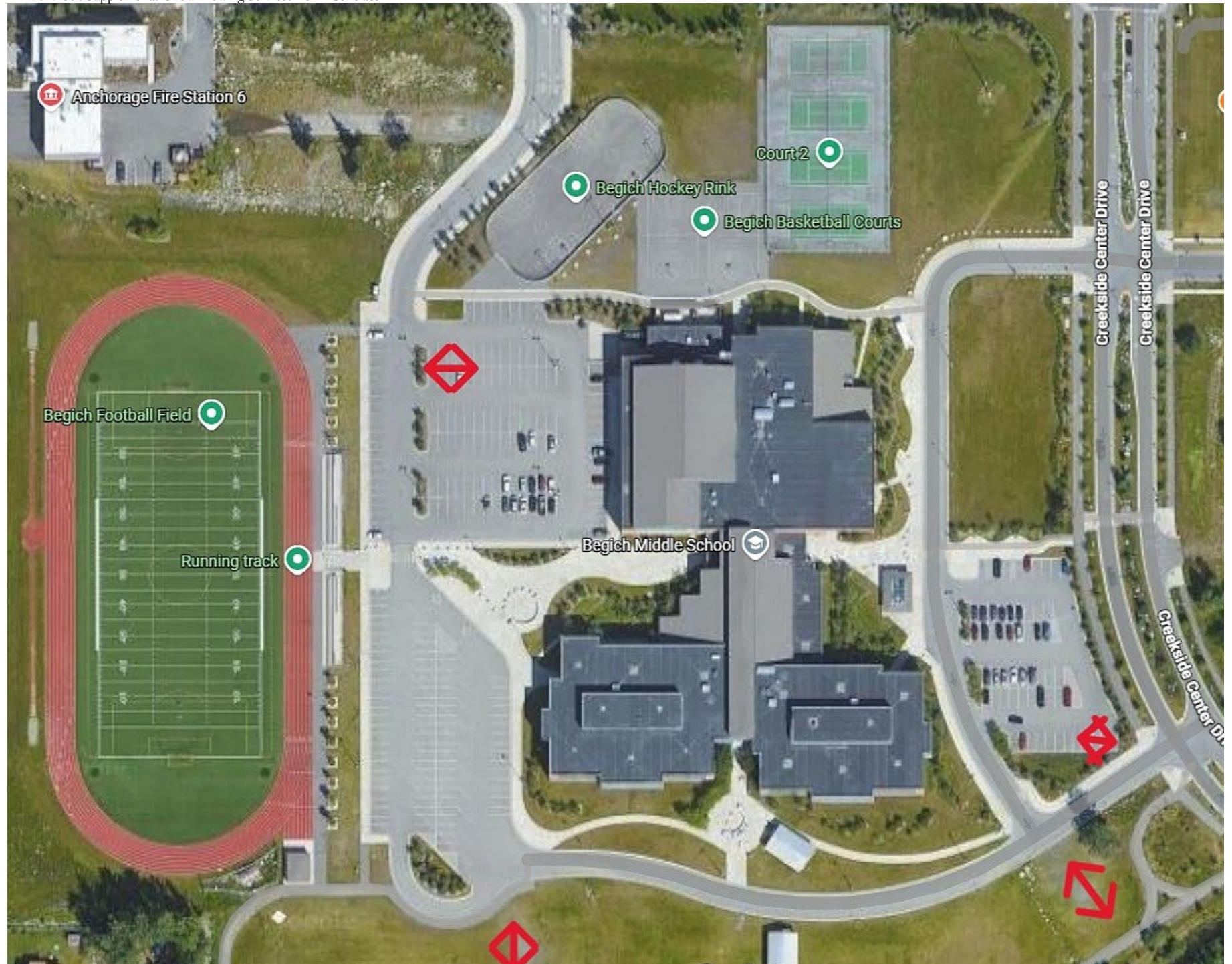


EXHIBIT 3 - SCHOOL SATELLITE MAPS - BARTLETT ZONE







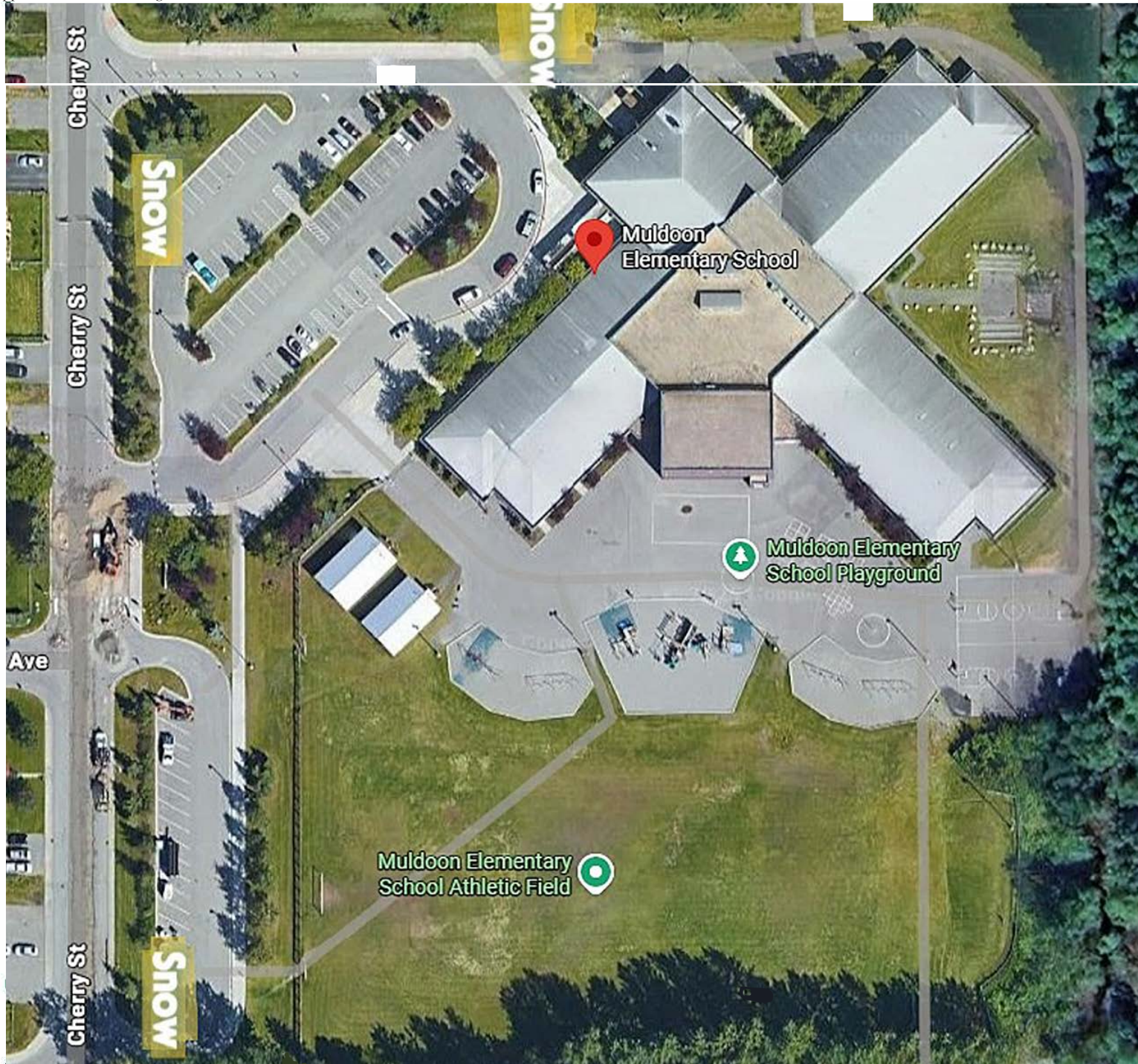


EXHIBIT 3 - SCHOOL SATELLITE MAPS - BARTLETT ZONE



EXHIBIT 3 - SCHOOL SATELLITE MAPS - BARTLETT ZONE



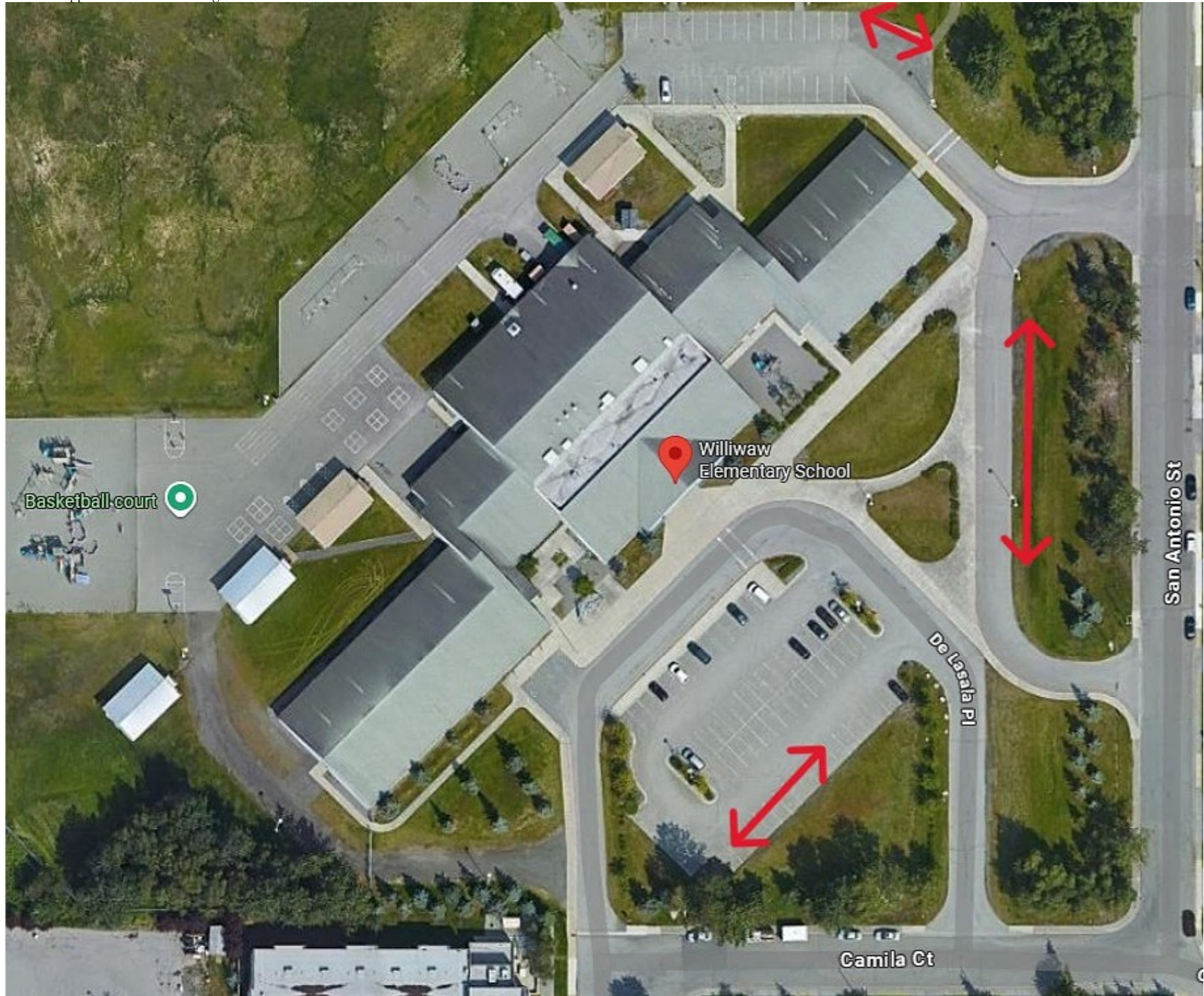


EXHIBIT 3 - SCHOOL SATELLITE MAPS - BARTLETT ZONE



EXHIBIT 3 - SCHOOL SATELLITE MAPS - BARTLETT ZONE





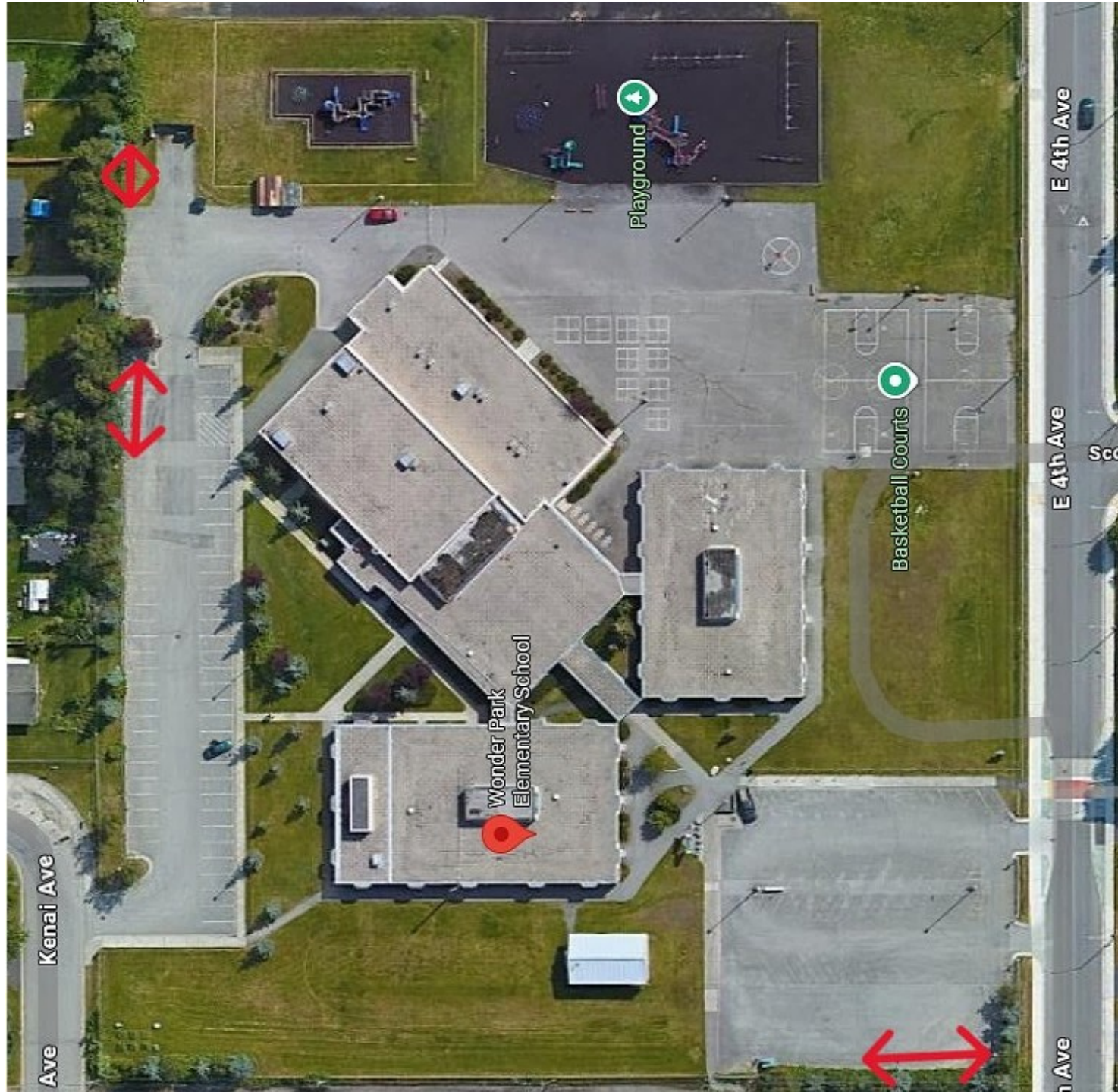


EXHIBIT 3 - SCHOOL SATELLITE MAPS - BARTLETT ZONE









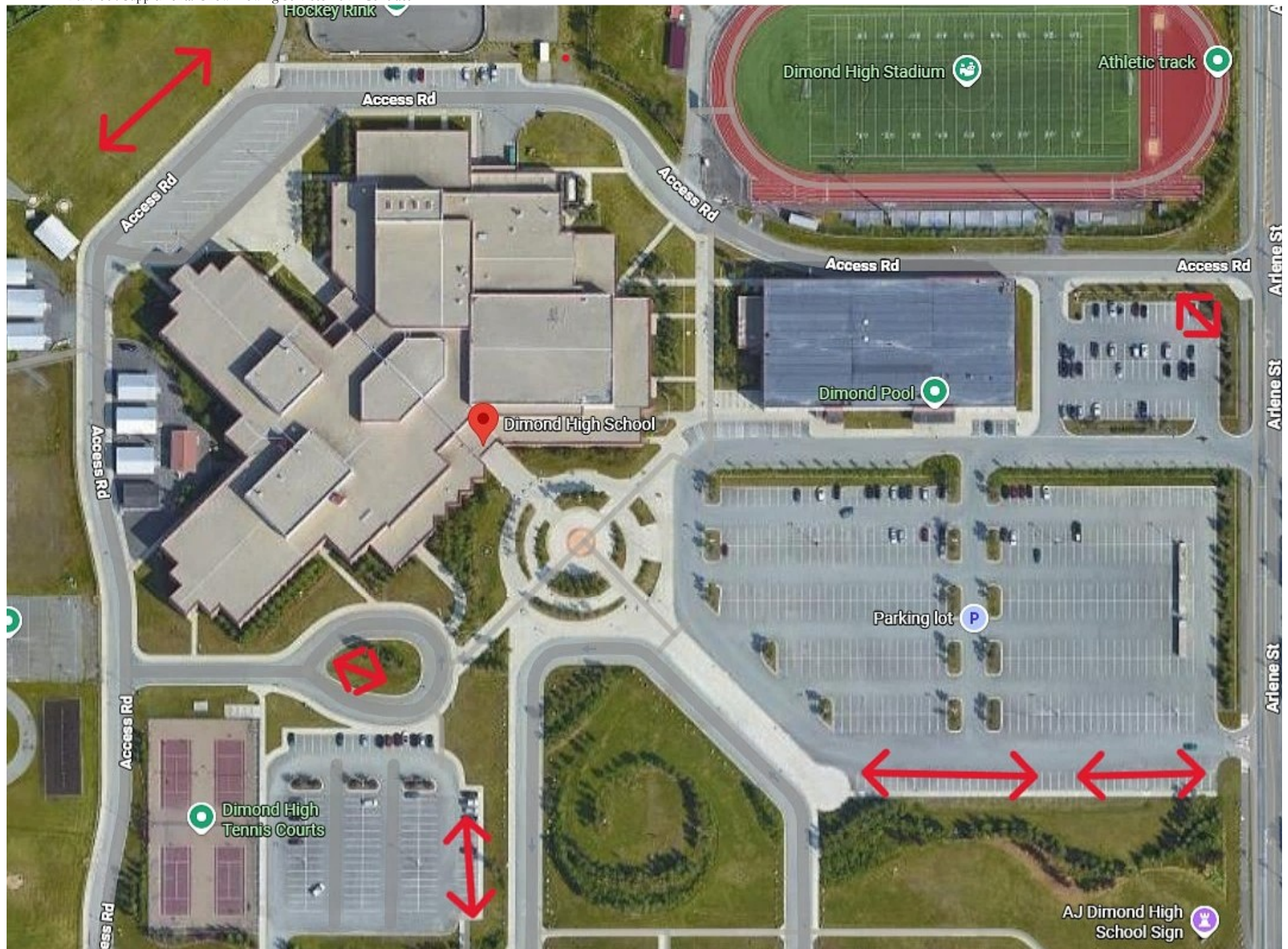


EXHIBIT 4 - SCHOOL SATELLITE MAPS - DIMOND ZONE



EXHIBIT 4 - SCHOOL SATELLITE MAPS - DIMOND ZONE



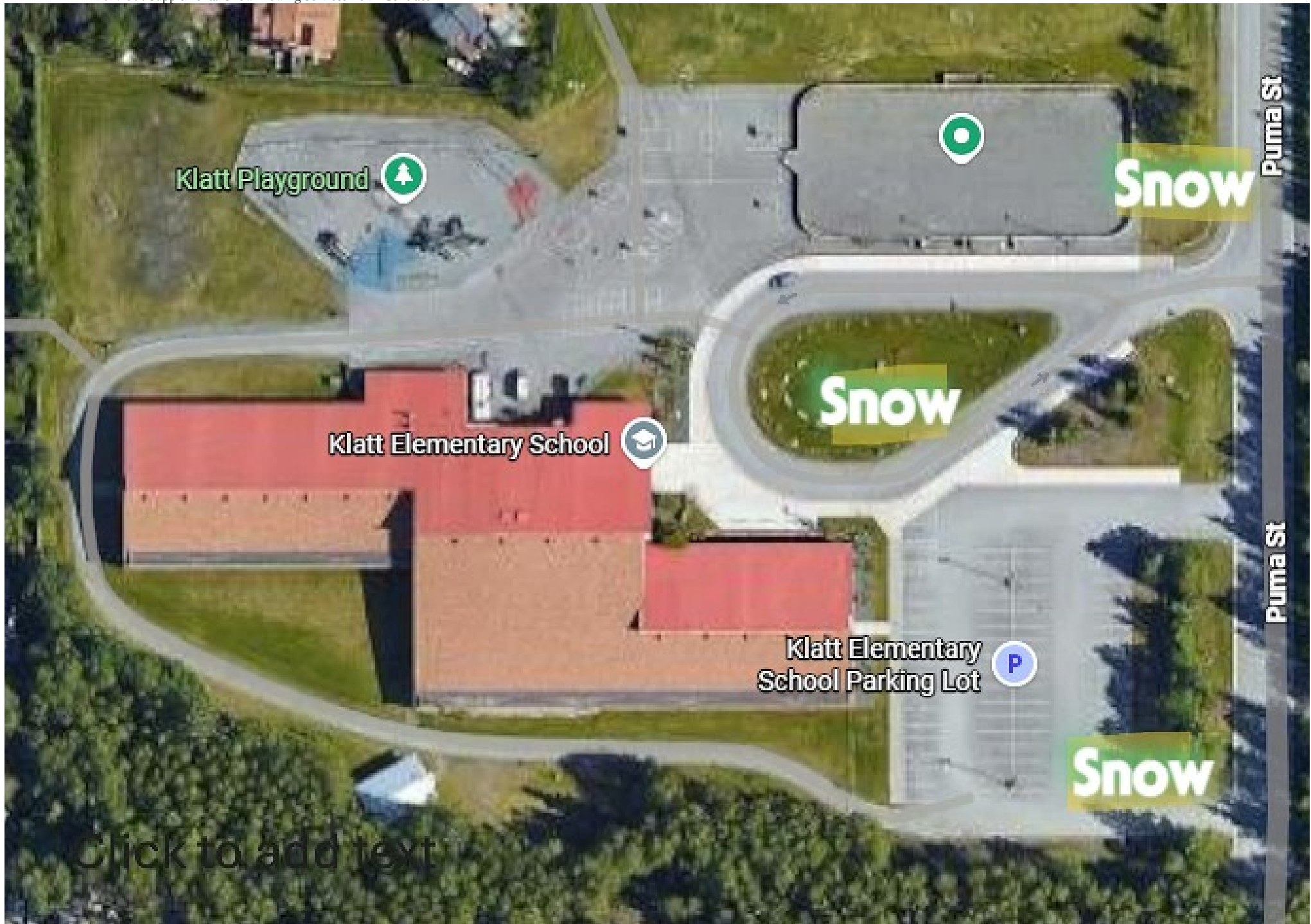








EXHIBIT 4 - SCHOOL SATELLITE MAPS - DIMOND ZONE



EXHIBIT 4 - SCHOOL SATELLITE MAPS - DIMOND ZONE















EXHIBIT 5 - SCHOOL SATELLITE MAPS - EAGLE RIVER ZONE











EXHIBIT 6 - SCHOOL SATELLITE MAPS - EAST ZONE



EXHIBIT 6 - SCHOOL SATELLITE MAPS - EAST ZONE











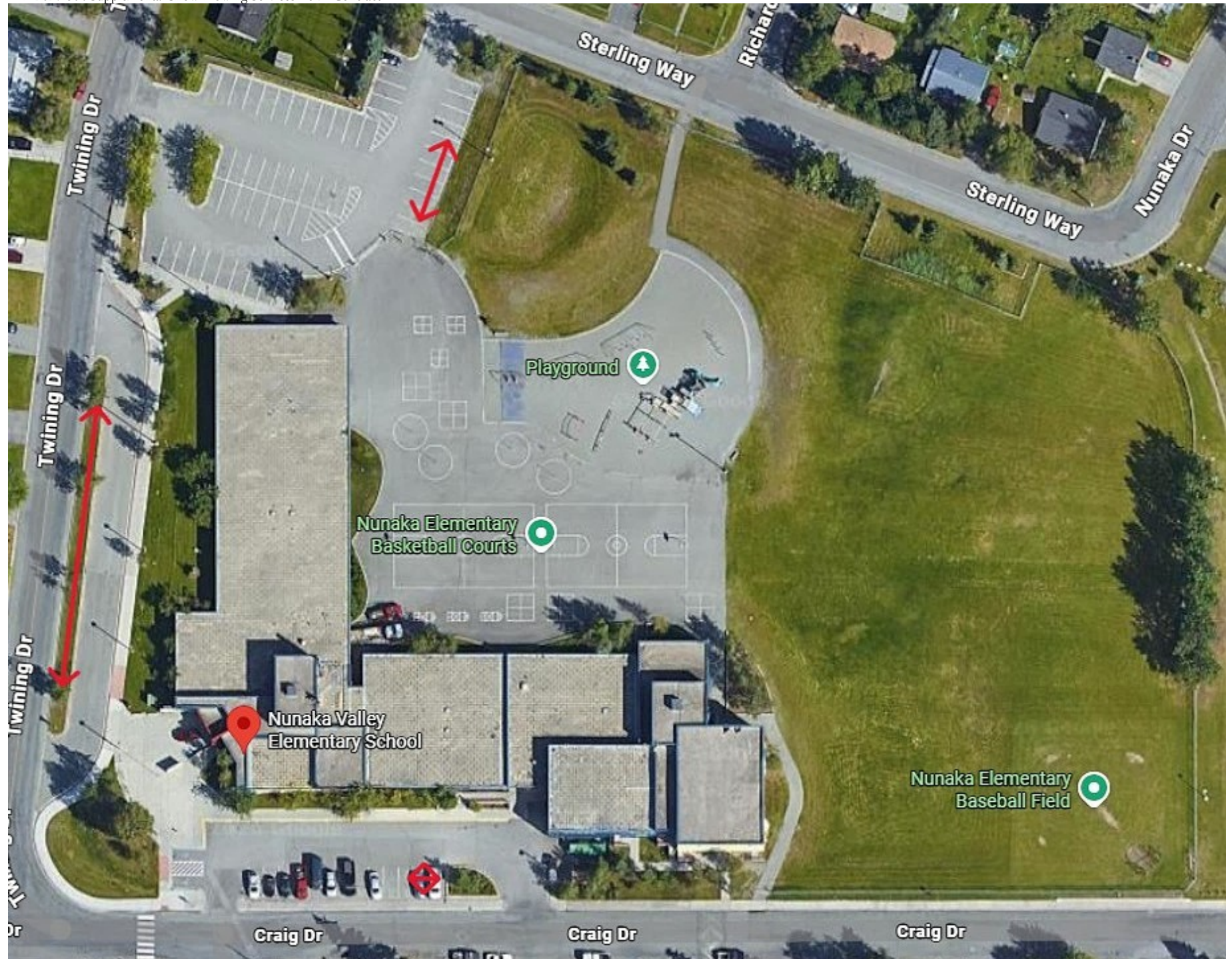




EXHIBIT 6 - SCHOOL SATELLITE MAPS - EAST ZONE



EXHIBIT 6 - SCHOOL SATELLITE MAPS - EAST ZONE







EXHIBIT 6 - SCHOOL SATELLITE MAPS - EAST ZONE

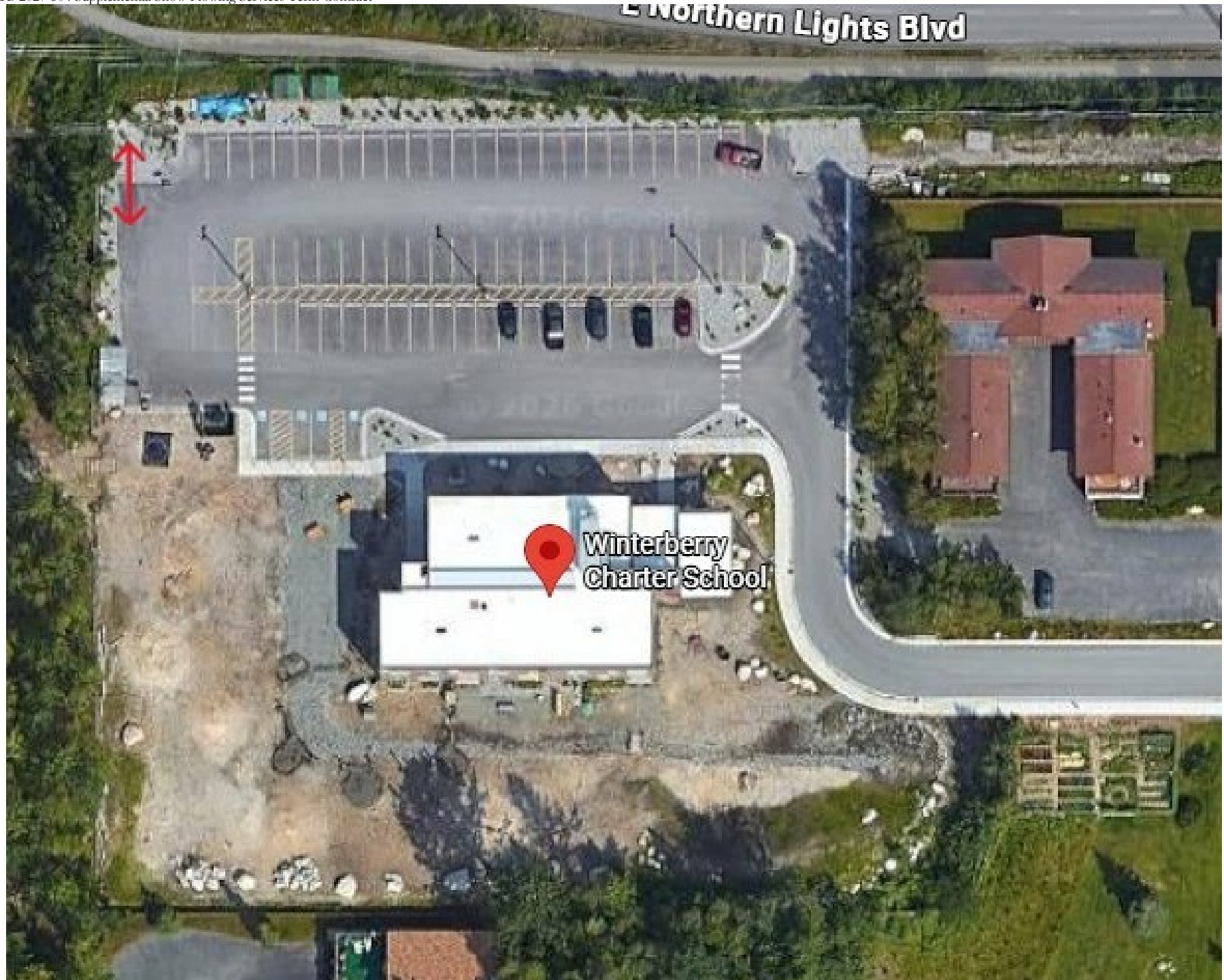




EXHIBIT 7 - SCHOOL SATELLITE MAPS - SERVICE ZONE







EXHIBIT 7 - SCHOOL SATELLITE MAPS - SERVICE ZONE

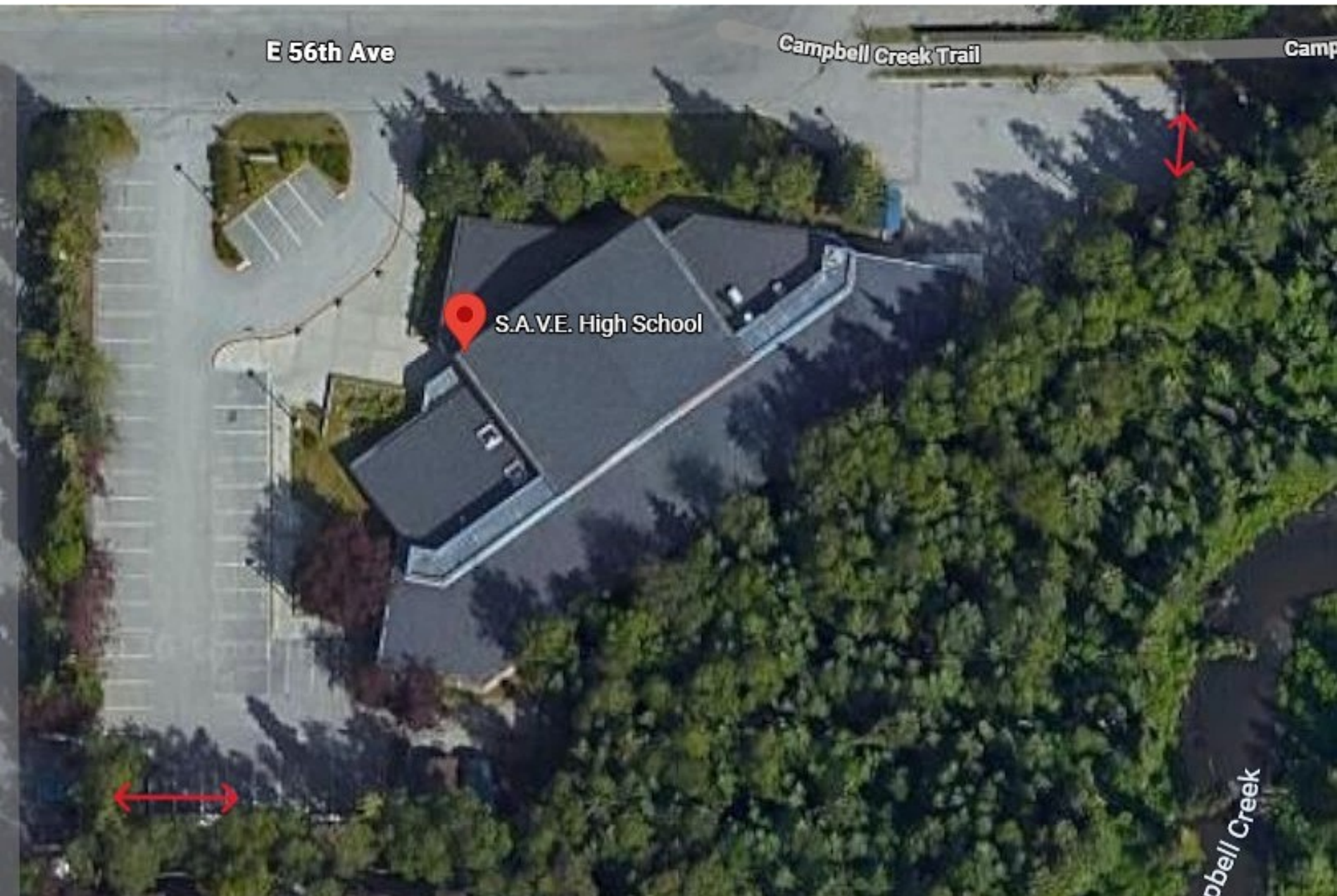
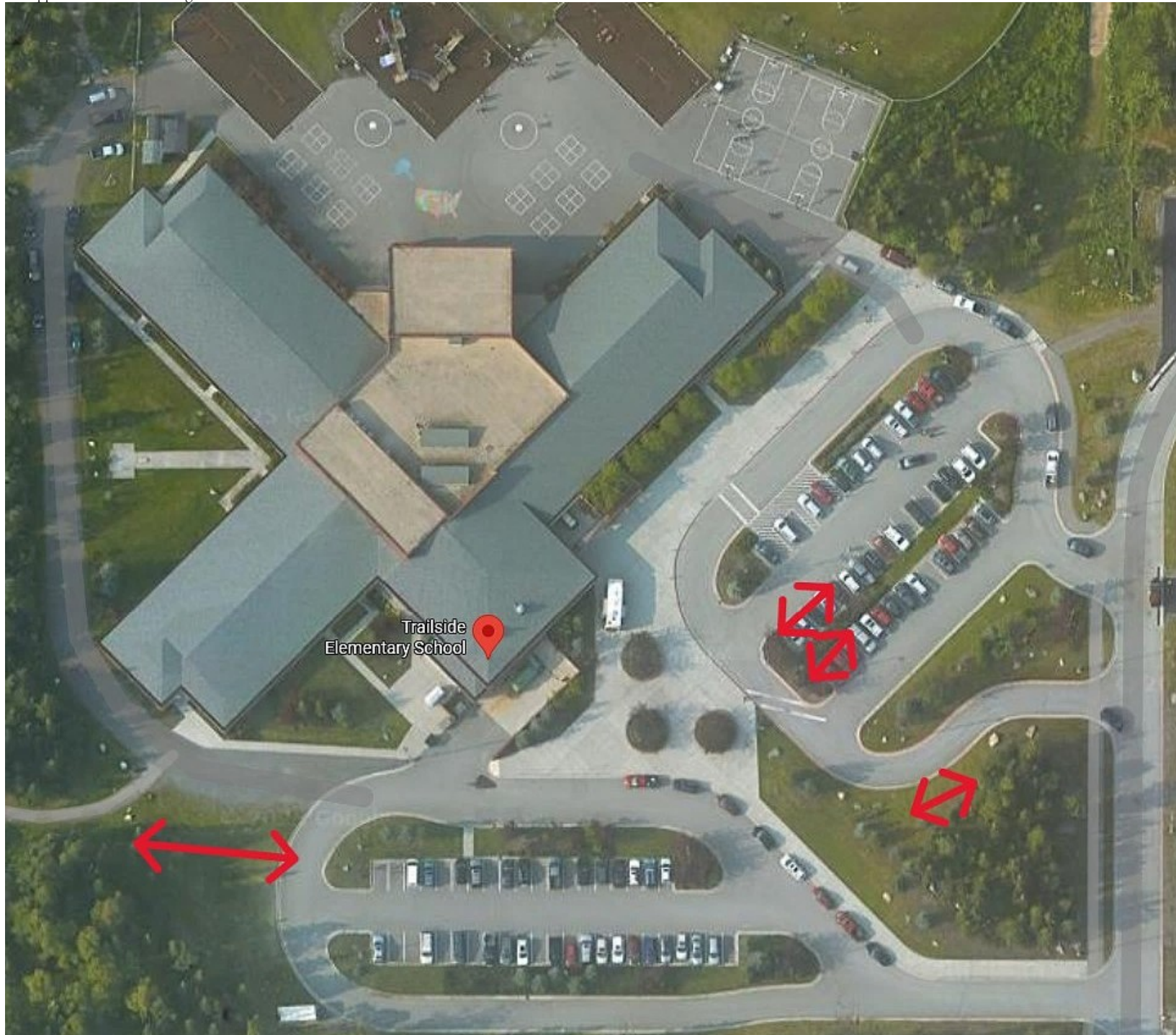








EXHIBIT 7 - SCHOOL SATELLITE MAPS - SERVICE ZONE









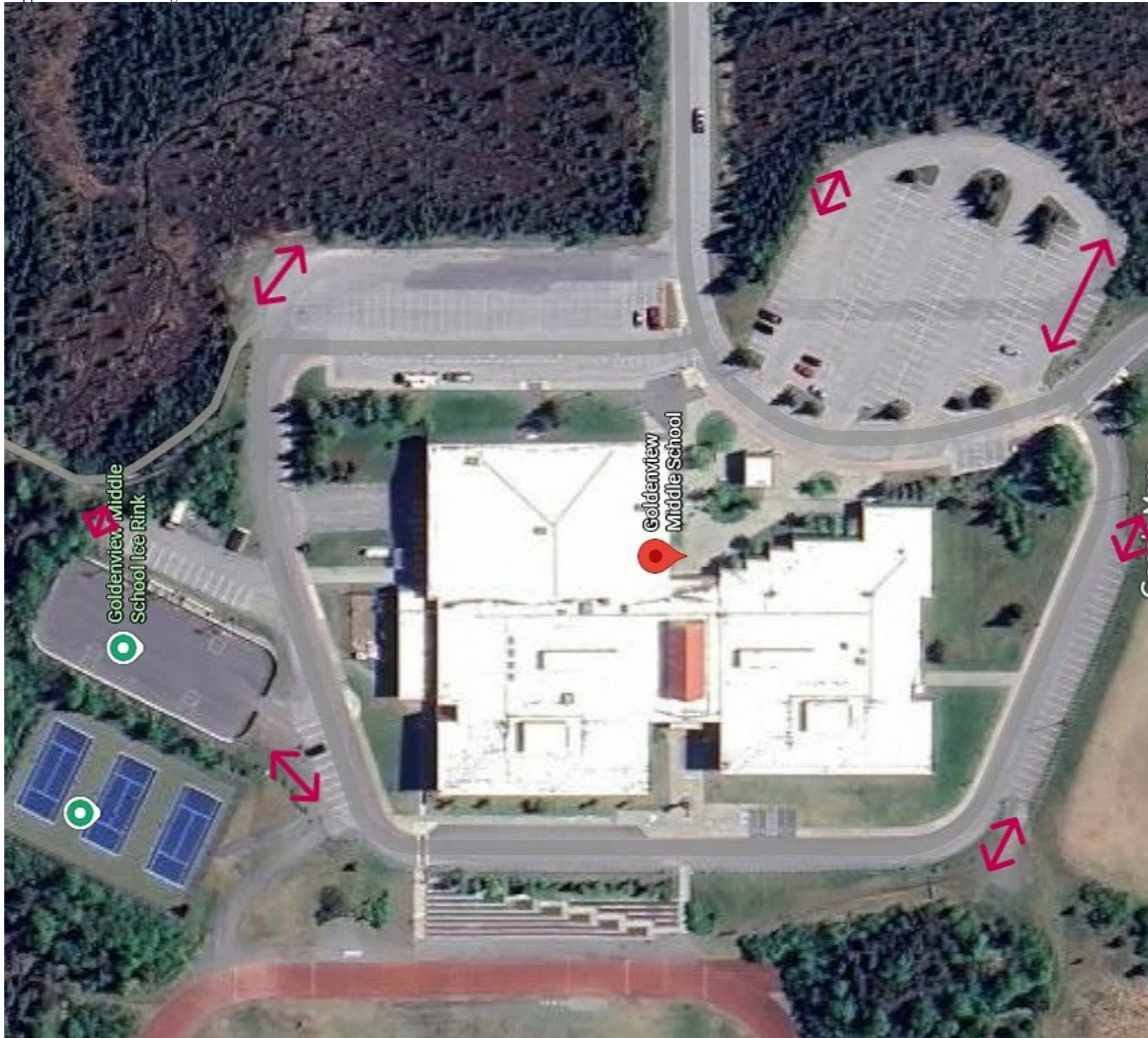
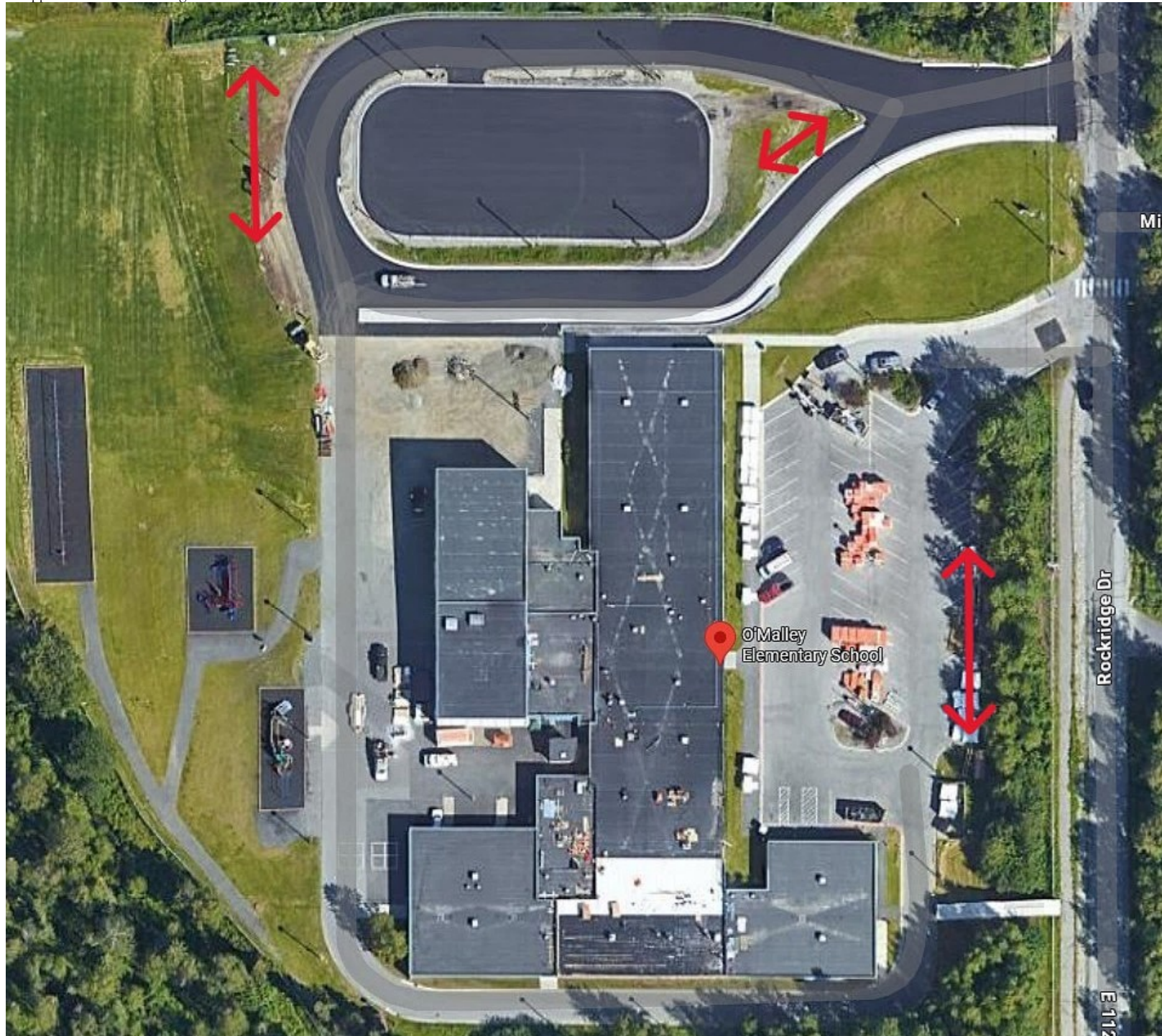


EXHIBIT 8 - SCHOOL SATELLITE MAPS - SOUTH ZONE





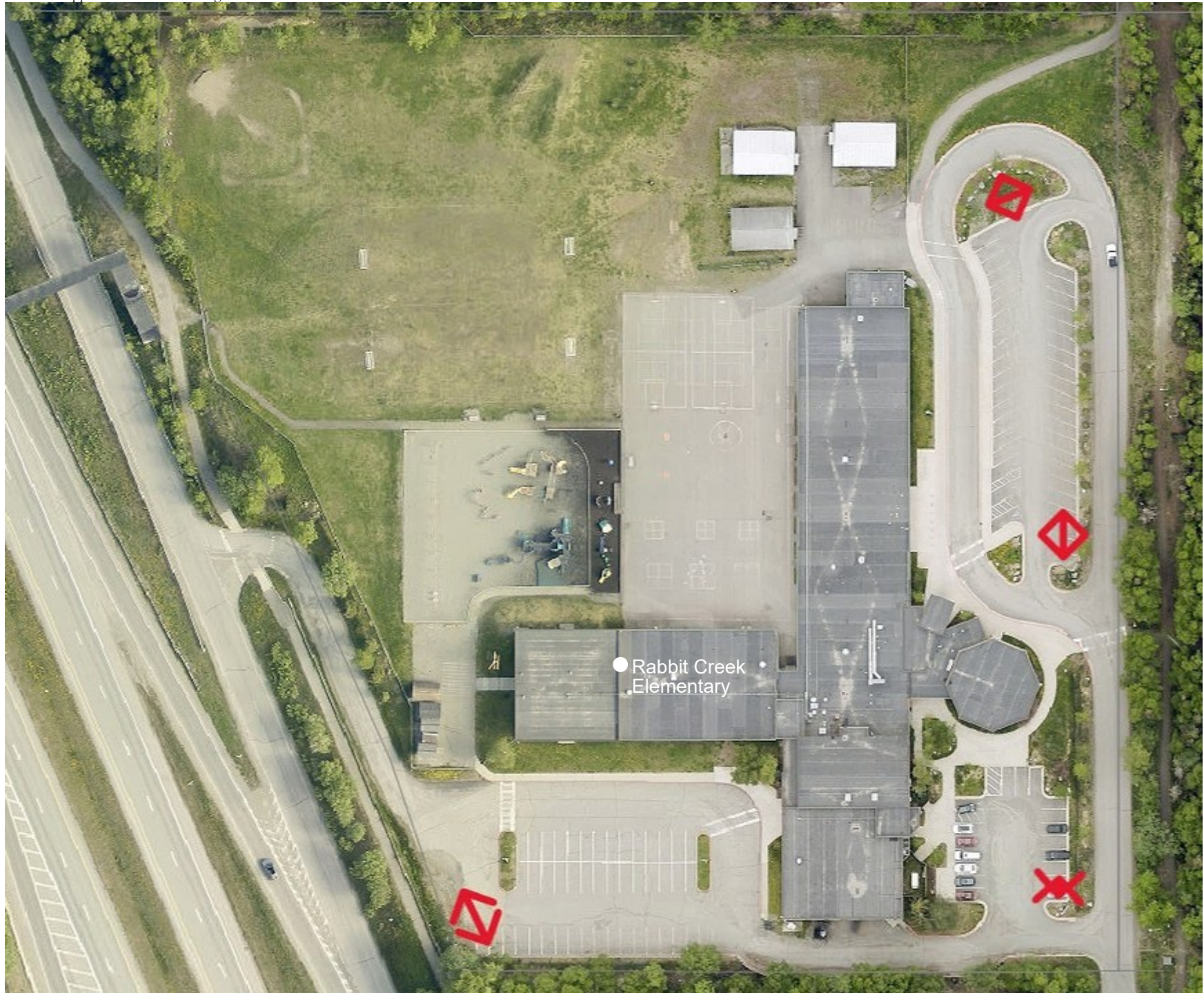
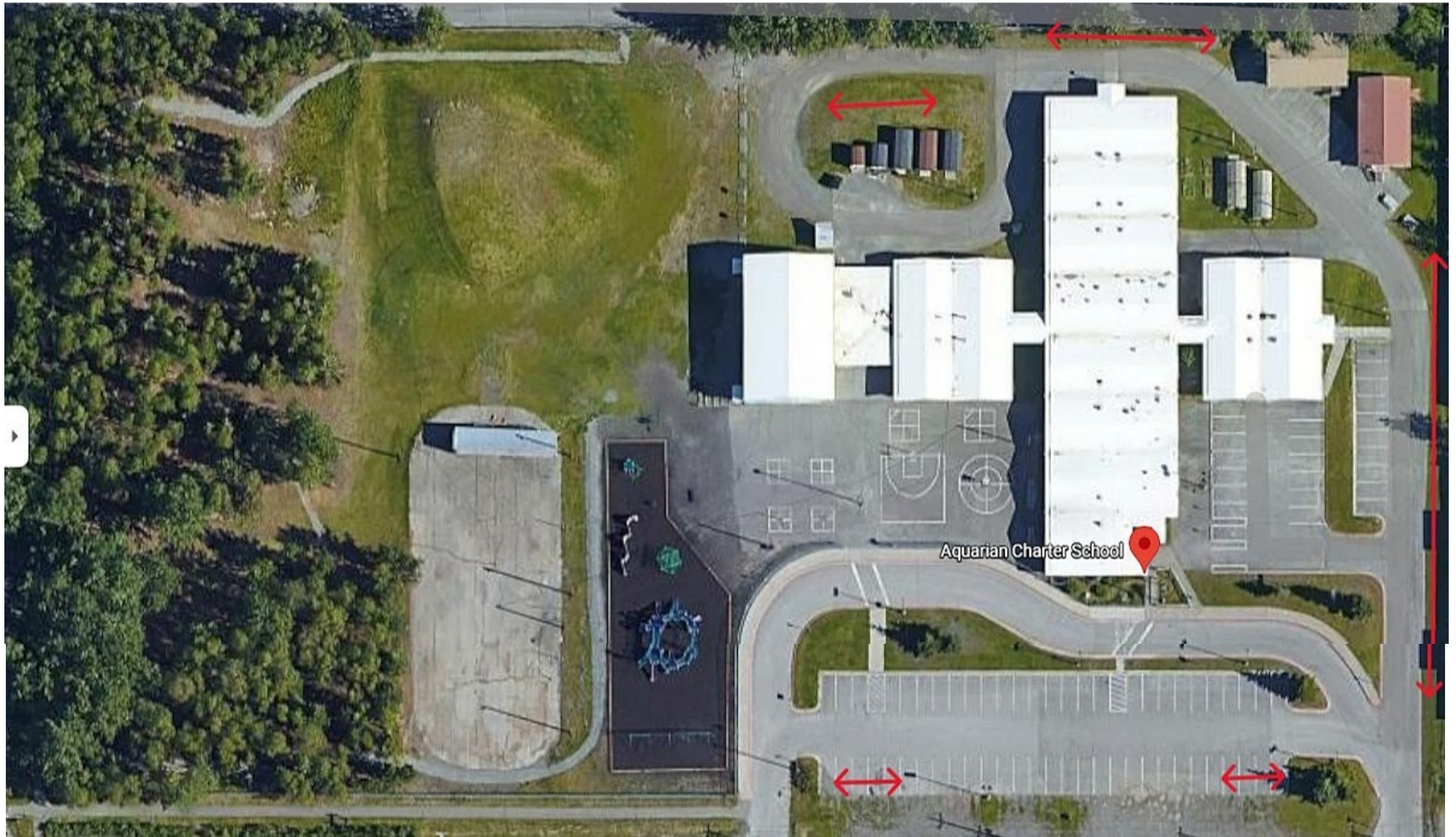




EXHIBIT 8 - SCHOOL SATELLITE MAPS - SOUTH ZONE



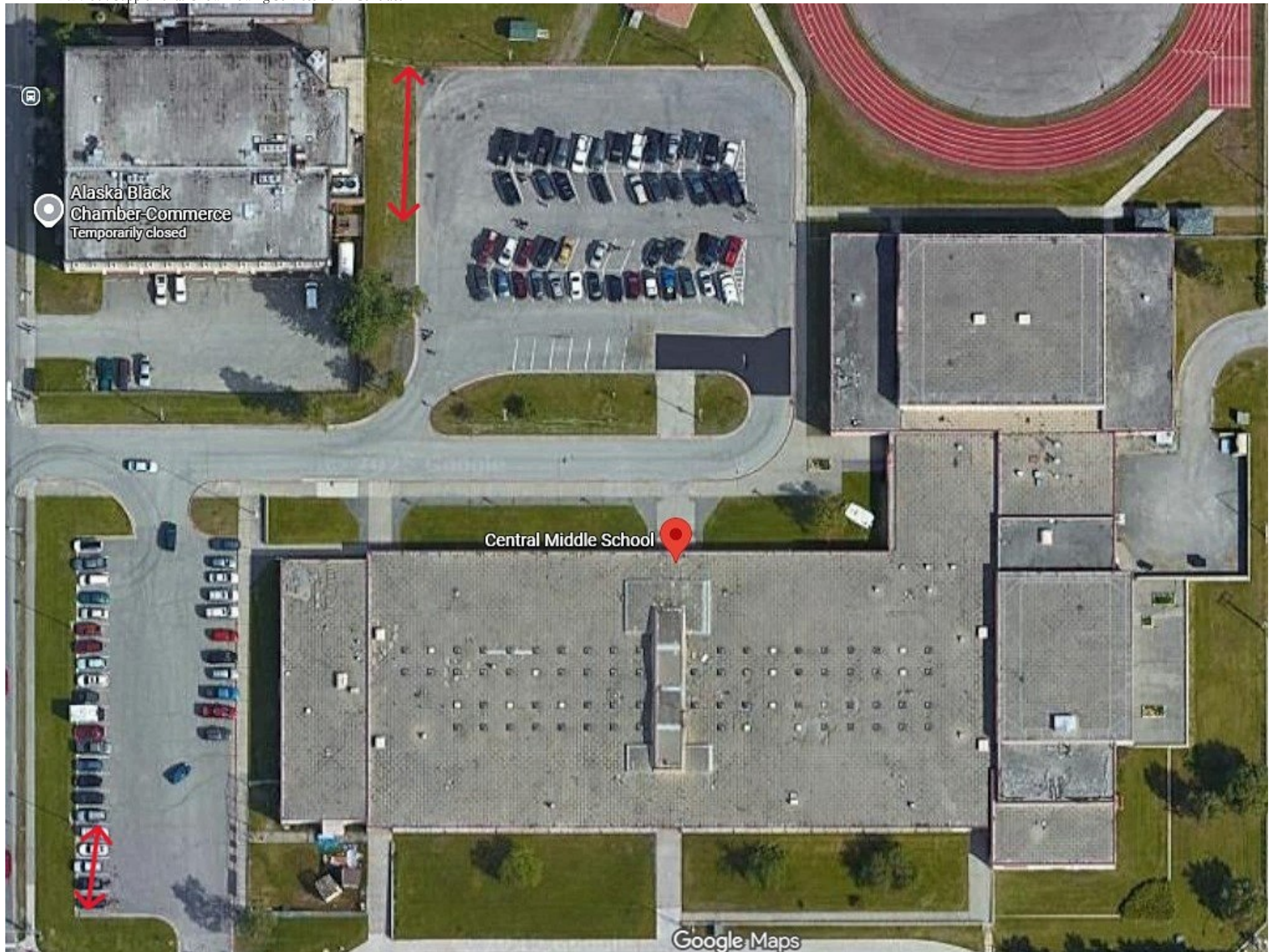




EXHIBIT 9 - SCHOOL SATELLITE MAPS - WEST ZONE





EXHIBIT 9 - SCHOOL SATELLITE MAPS - WEST ZONE



EXHIBIT 9 - SCHOOL SATELLITE MAPS - WEST ZONE



EXHIBIT 9 - SCHOOL SATELLITE MAPS - WEST ZONE



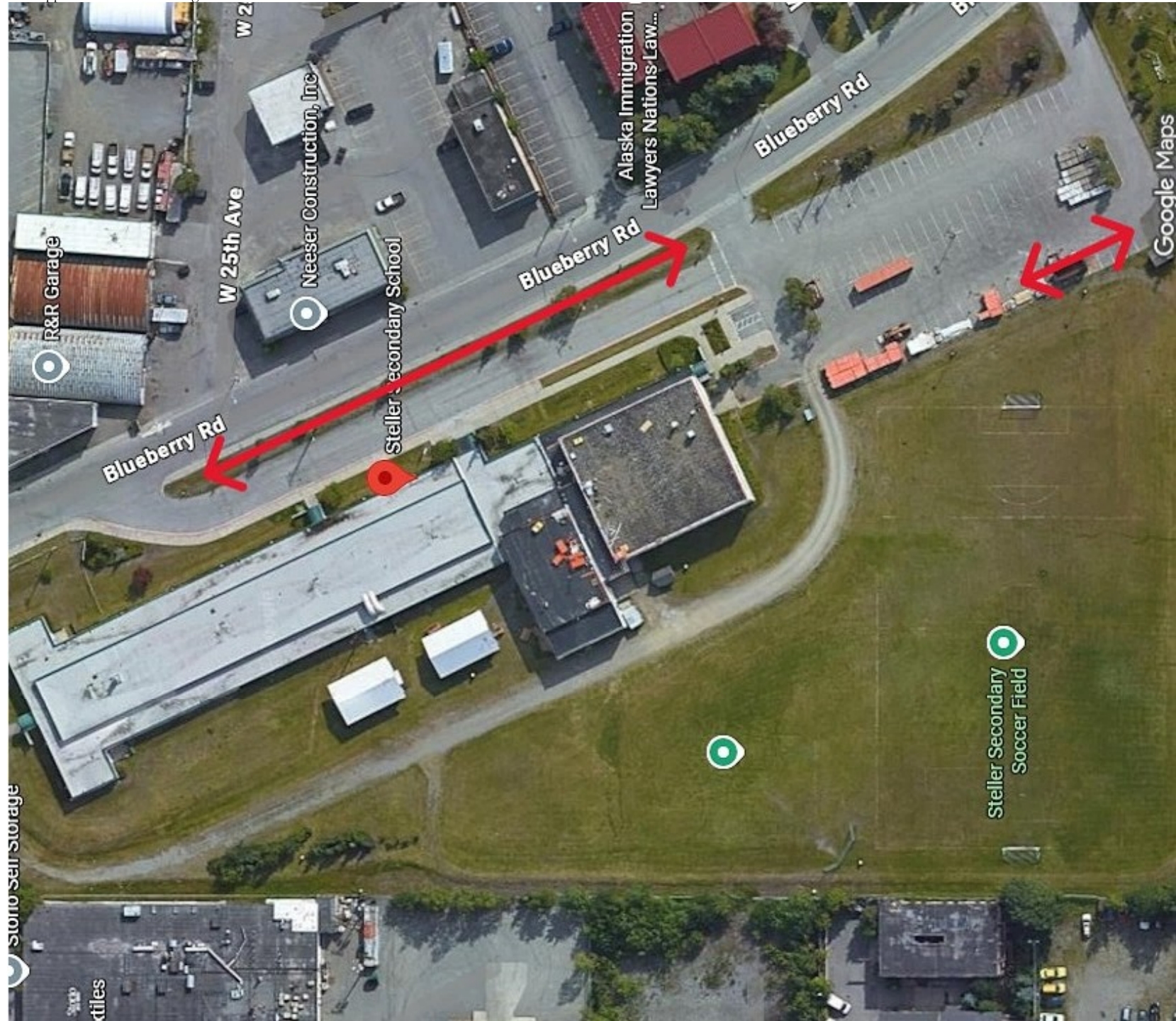




EXHIBIT 9 - SCHOOL SATELLITE MAPS - WEST ZONE



EXHIBIT 9 - SCHOOL SATELLITE MAPS - WEST ZONE

